

MONDAY, 28 NOVEMBER • 1030 - 1200 • ROOM W311ABCD

## CONGRESSIONAL MODELING AND SIMULATION CAUCUS

STRONG ADVOCACY FOR TRAINING AND READINESS

All attendees and exhibitors are invited to hear from the training and simulation leaders in Congress. It is also a great opportunity for you to interact with Congressional Members on issues of importance to you or your company and to impress upon them your priorities. With defense budgets constantly in flux, this forum provides you an opportunity to advocate for the value of training and simulation in support of national security. Attendees will hear from the leadership of the Modeling and Simulation Congressional Caucus on their perspective of the situation in Washington and have the opportunity to make their case for timely investments in modeling and simulation. With every budget dollar being scrutinized, strong advocacy for training and readiness has never been more important.



### CONGRESSIONAL MODELING AND SIMULATION CAUCUS MEMBERS

**BOBBY SCOTT**  
Caucus Co-Chair  
Virginia 3rd District

**JOHN RUTHERFORD**  
Caucus Co-Chair  
Florida 4th District

**STEPHANIE MURPHY**  
Caucus Co-Chair  
Florida 7th District

**JACK BERGMAN**  
Caucus Co-Chair  
Michigan 1st District

**ROBERT ADERHOLT**  
Alabama 4th District

**GUS BILIRAKIS**  
Florida 12th District

**MO BROOKS**  
Alabama 5th District

**VERN BUCHANAN**  
Florida 16th District

**KEN CALVERT**  
California 42nd District

**JOHN CARTER**  
Texas 31st District

**STEVE COHEN**  
Tennessee 9th District

**MIKE CONAWAY**  
Texas 11th District

**SUSAN DAVIS**  
California 53rd District

**VIRGINIA FOXX**  
North Carolina 5th District

**DOUG LAMBORN**  
Colorado 5th District

**ELAINE LURIA**  
Virginia 2nd District

**SCOTT PETERS**  
California 52nd District

**BILL POSEY**  
Florida 8th District

**MARTHA ROBY**  
Alabama 2nd District

**C.A. DUTCH  
RUPPERSBERGER**  
Maryland 2nd District

**JOE WILSON**  
South Carolina 2nd District

**ROBERT WITTMAN**  
Virginia 1st District

MONDAY, 28 NOVEMBER • 1430 - 1545 • ROOM W300-THEATRE

## THE NBT TALX – IMAGINING THE FUTURE FIGHT THROUGH EMERGING TECHNOLOGIES

NEXT GENERATION TECHNOLOGY AND THE FUTURE OF CONFLICT!

### MODERATORS

#### LUKE SHABRO

Deputy Director, Army Mad Scientist Laboratory, U.S. Army Training and Doctrine Command

#### MATHEW SANTASPIRT

DEVCOM-AC Intelligence Representative to the TRADOC G2 U.S. Army DEVCOM Armaments Center

### PANELISTS

#### WHITNEY McNAMARA

Vice President, Beacon Global Strategies and Nonresident Senior Fellow, Center for Strategic and Budgetary Assessments

#### JENNIFER McARDLE, CMSP

Adjunct Senior Fellow, Center for a New American Security, Head of Research, Improbable U.S. Defense and Security

#### COMMANDER PAUL GROESTAD

Norwegian Navy, Deputy Branch Head, Concept Development, NATO Allied Command Transformation



MR. SHABRO



MR. SANTASPIRT



MS. McNAMARA



MS. McARDLE, CMSP



CDR GROESTAD

Technological change is fundamentally altering the future battlespace, with key implications for how the military may plan, train, and conduct operations. This panel discussion, which will result in a podcast released by the U.S. Army's Mad Scientist Laboratory, explores the emerging technologies that may radically reshape the future of competition and conflict — from extended reality interfaces, to artificial intelligence, and new means to empower the metaverse.

MONDAY, 28 NOVEMBER • 1600 - 1700 • ROOM W300-THEATRE

## I/ITSEC FELLOW 2022

COME SEE THE I/ITSEC FELLOW PRESENTATION!



**WARREN KATZ**  
I/ITSEC 2022 Fellow



### WHO IS THE I/ITSEC 2022 FELLOW

Warren Katz graduated from the Massachusetts Institute of Technology (MIT) with dual degrees in Mechanical and Electrical Engineering and started his career in Modeling and Simulation as an engineer at Bolt, Beranek and Newman (BBN), Inc. working on the Simulation Networking (SIMNET) program — the pioneering distributed simulation program sponsored by the Defense Advanced Research Projects Agency. The purpose of this ground-breaking program was to create a prototype research system to investigate the feasibility of creating a real-time distributed simulator for combat simulation. SIMNET, the resulting application, was to prove both the feasibility and effectiveness of distributed simulation for combined arms training. Warren’s team at BBN developed the vehicle simulation and network software, as well as other software such as artillery, resupply, and semi-automated forces often used for opposing forces. After proving the feasibility of distributed simulation, the DoD sponsored the development of the Distributed Interactive Simulation (DIS) standard, and Warren left BBN to become the co-founder of MAK Technologies in 1990. Soon after, MAK released the first commercial distributed simulation toolkit — VR-link — a product that is still thriving over 30 years later! Warren continued to lead MAK as its visionary COO and CEO for more than two decades, and his “Dial-a-Tank” concept was a precursor to today’s modern reconfigurable virtual simulators. He forged some of the earliest links between the defense M&S community and the gaming community — launching the “Spearhead” commercial tank simulation game through publisher Interactive Magic in 1998; and the first DIS/HLA plug-in for the Unreal game engine a few years later. Warren also helped to develop the concept and architecture for the DARPA “DARWARS” program in the early 2000’s and leveraged funding from the U.S. Army, Marine Corps, Air Force, and other customers to develop the Battle Command line of low-overhead tactical trainers. By Warren’s retirement from MAK in 2012, his company’s product line had expanded to include a commercial Run-Time Interface for the High Level Architecture (HLA RTI); a market-leading Computer Generated Forces tool (VR-Forces); a streaming terrain server (VR-TheWorld Server); and one of the first 3D rendering engines that could generate visual terrain at run-time directly from GIS source data (VR-Vantage).

### COME SEE THE I/ITSEC FELLOW PRESENTATION!

Warren Katz has focused his I/ITSEC Fellows paper on his many years of M&S experience in the training and acquisition domains, describing “a slow and fitful transformation” from a business model where all development of simulation software and technology was custom crafted for every new project, to an industry that consists today of a large number of vendors of finished commercial-off-the-shelf (COTS) items that can be purchased at a firm fixed price, are of commercial software quality, are well supported, and can be integrated, and adapted into finished systems quickly and easily. Warren discusses that to enable this market, open interoperability standards first needed to be created that would allow the exchange of data of various kinds emerged such that content (e.g., environmental data, entity state, scenario initial conditions, after-action review archives, etc.) can all be transmitted and received by products from different vendors and leveraged repeatedly without re-creation. Please join us as he recounts the trials, tribulations, successes, and failures of the conversion of this ecosystem into a free market of competing vendors!

## SENIOR LEADER PANEL

IT'S TIME TO ACTT!

### MODERATOR

#### REAR ADMIRAL JAMES A. ROBB, USN (RET.)

President, National Training and Simulation Association (NTSA)

### PANELISTS

#### GENERAL DAVID "DT" THOMPSON, USSF

Vice Chief of Space Operations, USSF

#### LIEUTENANT GENERAL S. CLINTON HINOTE, USAF

Deputy Chief of Staff, Strategy, Integration, and Requirements, Headquarters, United States Air Force, HAF A5, Air Force Futures

#### HONORABLE DOUGLAS BUSH

Assistant Secretary of the Army (Acquisition, Logistics and Technology), ASA (ALT)

#### LIEUTENANT GENERAL MICHAEL CLAESSEON

Chief of Operations, Swedish Army

#### LIEUTENANT GENERAL KEVIN M. IIAMS, USMC

Commanding General, Training and Education Command, USMC

#### VICE ADMIRAL FRANCIS MORLEY, USN

Principal Military Deputy Assistant Secretary of the Navy (Research, Development and Acquisition)

#### CAROLINE BAXTER, SES

Deputy Assistant Secretary of Defense (DASD) for Force Education and Training, USD P&R

#### KATHRYN COULTER MITCHELL (INVITED)

Under Secretary for Science and Technology (S&T), DHS



RADM ROBB, USN (RET.)



GEN THOMPSON, USSF



LT GEN HINOTE, USAF



HON. BUSH



LTG CLAESSEON



LTGEN IIAMS, USMC



VADM MORLEY, USN



DASD BAXTER, SES



MS. COULTER MITCHELL

Global forces continue to be challenged by erratic budgets and complex threats. Services continue to prepare for a wide array of missions that range from disaster assistance to the return of great power competition. Additionally, Nations continue to deal with the opportunities and challenges of accelerating technology and cybersecurity. Our Senior Officer panel will address current and future environments within the context of this year's conference theme, *Accelerate Change by Transforming Training – "It's Time to ACTT!"* This year's panel will include senior representatives from U.S. Military Services, DHS, OSD, and NATO. Following opening remarks, the audience will interact with the panel through a Q&A feature. All attendees will also have the chance to submit questions in advance. Do not miss the opportunity to hear from national leaders on the way ahead.

TUESDAY, 29 NOVEMBER • 1400 - 1530 • ROOM W311ABCD

## DEPARTMENT OF THE AIR FORCE (DAF) SENIOR LEADER / GENERAL OFFICER PANEL

### THE BIG PICTURE

#### MODERATOR

**COLONEL TIMOTHY E. BEERS, USAF (INVITED)**

Commander of the Air Force Agency for Modeling and Simulation (AFAMS), a Field Operating Agency subordinate to Headquarters U.S. Air Force (HAF) A3T



COL BEERS, USAF



LT GEN HINOTE, USAF



LT GEN MOORE, JR., USAF

#### PANELISTS

**LIEUTENANT GENERAL S. CLINTON HINOTE, USAF (INVITED)**

Deputy Chief of Staff, Strategy, Integration, and Requirements, Headquarters, United States Air Force, HAF A5, Air Force Futures



LT GEN SHIPTON, USAF



MAJ GEN BRATTON, USSF



MAJ GEN MILLER, USAF

**LIEUTENANT GENERAL RICHARD G. MOORE, JR., USAF**

Deputy Chief of Staff for Plans and Programs, Headquarters U.S. Air Force

**LIEUTENANT GENERAL DONNA D. SHIPTON, USAF (INVITED)**

Deputy Assistant Secretary of the Airforce SAF/AQ (Acquisition & Logistics)

**MAJOR GENERAL SHAWN N. BRATTON, USSF (INVITED)**

Commander, Space Training and Readiness Command

**MAJOR GENERAL ALBERT G. MILLER, USAF**

Director of Training and Readiness, Deputy Chief of Staff for Operations at Headquarters, U.S. Air Force

In August of 2020, the Chief of Staff of the Air Force (CSAF) Gen Charles Q. Brown released a strategic approach called *Accelerate Change or Lose*. The U.S. Air Force seeks to ensure integration and acceleration of the changes necessary to explore new operational concepts and bring more rapidly the capabilities that will help Airmen in future fights. This strategic approach is highlighted in this year's I/ITSEC theme, *Accelerate Change by Transforming Training – "It's Time to ACTT!!"*

This panel brings together Air Force leaders and organizations to provide "The Big Picture." The Air Force leaders will provide insight from their acquisition, research and technology, and mission readiness perspectives into how accelerating and employing Modeling & Simulation technology across the enterprise will meet readiness and lethality challenges. This panel provides an opportunity for I/ITSEC participants to engage with AF leaders involved with accelerating the implementation of training technology across the Air Force enterprise to increase readiness and lethality.

If we are to succeed, the CSAF reminds us, "Urgent actions are required now to secure the U.S. Air Force's continued ability to deliver global effects on strategically-relevant timelines. Demonstrating strength, adaptability, and resilience to primary competitors is necessary to deterring future armed conflict. Should deterrence fail, the U.S. Air Force must be prepared to fight in defense of America's interests—and win."

TUESDAY, 29 NOVEMBER • 1600 - 1730 • ROOM W304EF

## VIRTUAL TRAINING FOR ACTUAL RESULTS

### MODERATOR

#### SCOTT PULFORD

Deputy Project Manager Synthetic Environment, Program Executive Office Simulation, Training and Instrumentation



MR. PULFORD



MR. BANG, SES



BG GLASER, USA

### PANELISTS

#### YOUNG BANG, SES

Principal Deputy, Assistant Secretary of the Army for Acquisition, Logistics, and Technology

#### BRIGADIER GENERAL WILLIAM GLASER, USA

Director, Synthetic Training Environment (STE) Cross Functional Team (CFT) Army Futures Command (AFC)



COL(P) WOODWARD, USA



MR. LYDERS



MR. McNICHOLAS

#### COLONEL (P) SCOTT WOODWARD, USA

Deputy Commander, U.S. Army Combined Arms Center

#### DEVIN LYDERS

Senior Vice President Advanced Training Systems, Cole Engineering Services, Inc.

#### ROGER McNICHOLAS

Vice President Training, Testing & Efficiency Solutions, General Dynamics Mission Systems, Ground Systems

Virtual training (VT) is playing a key role in the transformation of the U.S. Army into a force capable of Multi-Domain Operations, particularly as it enables “fast” familiarization training for soldiers and units operating in unfamiliar terrain/populations.

The 90-minute discussion will focus on VT’s versatility, as it:

- Can be tailored to mimic urban and rural areas, as well as a variety of terrain (ex: swamps, forests), as well as opposing and allied forces’ tactics, techniques, and procedures.
- May be used to rapidly test and evaluate new equipment and tactics against opponents and systems; may also be used to test proposed capability improvements before development.
- Makes testing more effective/efficient (ex: info may be used to ensure that physical tests and evaluations are designed to provide maximum useful information).

TUESDAY, 29 NOVEMBER • 1600 – 1730 • ROOM W304A B

## INDO-PACIFIC TRAINING CAPABILITY IMPROVEMENTS FOR MULTI-DOMAIN WARFIGHTING

### MODERATOR

**CAROLINE BAXTER, SES**  
Deputy Assistant Secretary of Defense for Force Education and Training, USD P&R

### PANELISTS

**LIEUTENANT GENERAL JAMES RAINEY, USA**  
Deputy Chief of Staff, Army Headquarters G-3/5/7

**LIEUTENANT GENERAL KEVIN M. IIAMS, USMC**  
Commanding General, Training and Education Command, USMC

**VICE ADMIRAL SCOTT CONN, USN (INVITED)**  
Deputy Chief of Naval Operations for Warfighting Requirements and Capabilities, OPNAV N9

**MAJOR GENERAL DANIEL H. TULLEY, USAF**  
Vice Director for Force Development, Joint Staff J7

**JOHN WOOD, SES, PH.D.**  
Director Training and Exercise Directorate, INDOPACOM J7

**MAJOR GENERAL ALBERT G. MILLER, USAF**  
Director of Training and Readiness, Deputy Chief of Staff for Operations at Headquarters, U.S. Air Force

**MAJOR GENERAL DAVID MILLER, USSF**  
Director of Operations, Training and Force Development, Space Force J3/7



DASD BAXTER, SES



LTG RAINEY, USA



LTGEN IIAMS, USMC



VADM CONN, USN



MAJ GEN TULLEY, USAF



DR. WOOD, SES



MAJ GEN MILLER, USAF



MAJ GEN MILLER, USSF

Senior Leadership Round Table event will be hosted by Deputy Assistant Secretary of Defense for Force Education & Training, Caroline Baxter, and will focus on implementing the DoD Joint Operational Training Infrastructure (JOTI) Strategy, which synchronizes efforts and “establishes a long-term oversight and management construct to modernize DoD operational training infrastructure over the next 10 years.” The event will be a high-level discussion with a question-and-answer session amongst DoD Senior Trainers. The discussion will center on how to successfully execute the strategy. Implementation depends on a unified vision and path to readiness, will require clear authorities for decision making, and consistent communication and cooperation among the DoD Components. To support military training, the Defense industry must understand how the JOTI Strategy is taking the DoD in a new direction to train to fight a peer adversary so they can develop, modernize, and field innovative technologies, meeting the Department’s current and future needs.

WEDNESDAY, 30 NOVEMBER • 0830 - 1000 • ROOM W304GH

## ACCELERATING INNOVATION TO BRIDGE THE VALLEY OF DEATH

### MODERATOR

**ARLISS ALEMAN (INVITED)**  
Deputy Chief Modeling and Simulation Officer, Department of the Air Force (USAF and USSF)

### PANELISTS

**LIEUTENANT GENERAL SHAUN Q. MORRIS, USAF (INVITED)**  
Commander, Air Force Life Cycle Management Center

**MAJOR GENERAL HEATHER PRINGLE, USAF**  
Commander, Air Force Materiel Command

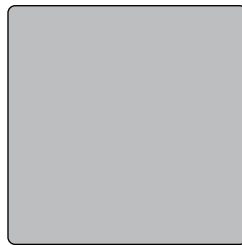
**MAJOR GENERAL PHILLIP A. STEWART, USAF (INVITED)**  
Commander, 19th Air Force

**MIKE MADSEN (INVITED)**  
Deputy Director and Director of Strategic Engagement  
Defense Innovation Unit (DIU)

**HONORABLE JAMES "HONDO" GEURTS**  
Former Service Acquisition Executive for the Navy, USMC, and USSOCOM

**TYLER GATES**  
Chief Executive Officer / Managing Principal, Brightline Interactive

**LAUREN BEDULA**  
Managing Director, Beacon Global Strategies



MS. ALEMAN



LT GEN MORRIS, USAF



MAJ GEN PRINGLE, USAF



MAJ GEN STEWART, USAF



MR. MADSEN



HON. GEURTS



MR. GATES



MS. BEDULA

The Air Force, DoD, and training units are looking for and investing in innovative solutions. This event will focus on how organizations are bridging the innovative solutions “Valley of Death.” This Valley of Death is the process of transitioning these technologies and devices from prototype to production and ultimately into the hands of the warfighter. Accelerating the timeline to get these technologies and devices from the prototype phase and into the fight can be challenging. This panel will provide an opportunity for I/ITSEC participants to engage with leaders from Department of Defense and industry experts who have successfully transitioned innovative solutions. The panel will describe how to leverage the acquisition process and sharpen the warfighters bite.



WEDNESDAY, 30 NOVEMBER • 0830 - 1000 • ROOM W311ABCD

## THE NBT TALX – THE CONSUMER METAVERSE MEETS DEFENSE

### MODERATOR

#### DANNY WILLIAMS

Unreal Engine Simulation Manager,  
Epic Games

### PANELISTS

#### GASTAO DE FIGUEIREDO

Senior Vice President, Strategic  
Partnerships, Blackshark.ai

#### ALEXANDRE TEODORESCO

Director of Strategic Development  
and Innovation, The 7 Fingers

#### BRIAN VOGELSANG

Senior Director AR Products,  
Qualcomm

#### APURVA SHAH

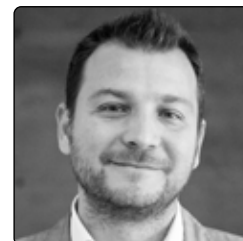
Founder and Chief Executive  
Officer, Duality Robotics



MR. WILLIAMS



MR. DE FIGUEIREDO



MR. TEODORESCO



MR. SHAH

The metaverse is a global and converging evolution of technology that is going further than the classic boundaries that exist within the Simulation & Training community. To view the metaverse only through our own lens limits our ability to understand its full potential. In recent years the innovation that we see coming from the simulation industry has started to converge with other industries. Nowhere is this more true than with the foundational technologies used to build the metaverse. Join us to hear from luminaries coming from several industries that advanced faster in their metaverse adoption and learn how advances being done there will benefit our industries' path into the future.

## NAVAL AVIATION FLAG OFFICER PANEL

DESIGNING U.S. NAVY'S AVIATION FORCES TO DETER CONFLICT AND WIN OUR NATION'S WARS

### MODERATOR

#### REAR ADMIRAL JAMES A. ROBB, USN (RET.)

President, National Training and Simulation Association (NTSA)

### PANELISTS

#### VICE ADMIRAL KENNETH WHITESELL, USN

Commander, Naval Air Forces/  
Commander, Naval Air Force, U.S. Pacific Fleet

#### REAR ADMIRAL RICHARD T. BROPHY, USN

Chief of Naval Air Training

#### REAR ADMIRAL ANDREW LOISELLE, USN

Director, Air Warfare Division,  
N98, Office of the Chief of Naval Operations

#### REAR ADMIRAL MAX MCCOY, USN

Commander, Naval Aviation  
Warfighting Development Center

#### REAR ADMIRAL JOSEPH B. HORNBUCKLE, USN

Commander, Fleet Readiness  
Centers, Naval Air Systems  
Command

#### REAR ADMIRAL KEITH A. HASH, USN

Commander, Naval Air Warfare  
Center Weapons Division/  
Assistant Commander for Test  
and Evaluation, Naval Air Systems  
Command



RADM ROBB, USN (RET.)



VADM WHITESELL, USN



RADM BROPHY, USN



RADM LOISELLE, USN



RDML MCCOY, USN



RDML HORNBUCKLE, USN



RDML HASH, USN

“The U.S. Navy will build, maintain, train, and equip a combat-credible, dominant naval force to keep the sea lanes open and free, deter conflict, and when called upon, decisively win our Nation's wars.”

These words from the CNO 2022 NAVPLAN highlights I/ITSEC 2022's theme: *Accelerate Change by Transforming Training – “It's Time to ACTT!”* In this special event, senior Naval Aviation leadership will discuss how the U.S. Navy's aviation community plans to meet this unexpected future while deploying forward to engage our long-term competition for the freedom of the seas.

The U.S. Navy looks to ensure our Sailors can out-think and outfight any adversary while remaining the best trained and educated naval force. Deterrence is not merely in raw capability, we must demonstrate the skill and will to win the fight. Making sure that both lethality and readiness are maintained as part of our core training goals is critical to this ability. And we must do this while maintaining a responsible plan for funding and acquiring these capabilities.

The Sailors who serve today are the most well-trained naval force in history and are critical to the Navy's ability to meet its mission. This panel of senior Navy leaders will provide insight from acquisition, research and technology, and mission readiness perspectives into how to optimize the human performance of U.S. Navy Sailors so that they can be counted upon to succeed in the face of the unexpected future. ADM Michael Gilday, Chief of Naval Operations reminds us, “Decisive naval power is essential in this security environment; America cannot cede the competition for influence. This is a uniquely naval mission. A combat-credible U.S. Navy—forward deployed and integrated with all elements of national power—remains the Nation's most potent, flexible, and versatile instrument of military influence. As the United States responds to the security environment through integrated deterrence, our Navy must deploy forward and campaign with a ready, capable, combat-credible fleet.”

WEDNESDAY, 30 NOVEMBER • 1030 - 1200 • ROOM W311ABCD

## THE NBT TALX – BEYOND THE HYPE: PERSPECTIVES ON XR AND THE METAVERSE FOR TRAINING

### XR TRAINING

#### MODERATOR

**JENNIFER M. RILEY, PH.D.**  
Director, XR Enablers, Design Interactive, Inc.

#### PANELISTS

**COLONEL THOMAS F. WEGNER**  
HQ AETC/A9 Director, Analysis and Innovation, Air Education and Training Command, Joint Base San Antonio-Randolph, Texas

**RANDY COATS, PH.D.**  
Department of Air Force, Executive Director, Analysis and Innovation, HQ AETC/A9

**PETER SQUIRE, PH.D.**  
Program Officer - Human Performance, Training, & Education, Office of Naval Research, Code 34 – Warfighter Performance

**RUBEN GARZA**  
Chief, Defense Medical Modeling & Simulation Office (DMMSO) Education & Training Directorate (J7), Defense Health Agency

**JOE RUISI**  
Deputy Chief, Air Education Training Command, Medical Modernization Division, Air Force Medical Modeling and Simulation Training Program Office/DMMSO

**DANIEL ROBINSON**  
Founder and Chief Executive Officer, Red 6



DR. RILEY



COL WEGNER



DR. COATS



DR. SQUIRE



MR. GARZA



MR. RUISI



MR. ROBINSON

General Charles Brown, Jr. challenged the Department of the Air Force (DAF) to accelerate change or lose. The DAF and other DoD organizations are tapping into the power of extended reality (XR) to rise to this challenge with respect to training and education. The goal — Transform training to develop warfighters that maintain superiority in mission capability, readiness, and lethality. XR experts and influencers from government and industry share stories at the Beyond the Hype: Perspectives on XR and the metaverse for Training Next Big Thing (NBT) Talx on what it means to change the training paradigm and how XR-powered immersive training is being adopted to prepare U.S. forces to dominate and win the high-end fight. Discussions include how XR will revolutionize training and enhance the U.S. military's competitive advantage and will highlight realized successes in application of XR to eliminate skill gaps and instructor shortages. Critical R&D for enhancing XR utility and application will be presented.

WEDNESDAY, 30 NOVEMBER • 1400 - 1530 • ROOM W311ABCD

## THE NBT TALX – DEFENSE LEADERS PERSPECTIVES ON THE MILITARY METAVERSE

### MODERATOR

#### ANTHONY ROBBINS

Vice President of Public Sector, NVIDIA

### PANELISTS

#### LIEUTENANT GENERAL

#### MARIA R. GERVAIS, USA

Deputy Commanding General/Chief of Staff, U.S. Army Training and Doctrine Command

#### MAJOR GENERAL HEATHER L. PRINGLE, USAF

Commander, Air Force Research Laboratory, Air Force Materiel Command, Wright-Patterson Air Force Base, Ohio; Technology Executive Officer, supporting both the U.S. Air Force and U.S. Space Force

#### LISA COSTA, PH.D.

Chief Technology and Innovation Officer (CTIO), U.S. Space Force



MR. ROBBINS



LTG GERVAIS, USA



MAJ GEN PRINGLE, USAF



DR. COSTA

The metaverse is the next era in the evolution of the internet, a 3D spatial overlay of the web linking the digital world to our physical world. In this new iteration of the internet, websites will become interconnected 3D spaces akin to the world we live in and experience every day. Many of these virtual worlds will be reflections of the real world linked and synchronized in real time. Many of these virtual worlds will be designed for training, simulation, gaming, socializing, and even entertainment matching the real world's laws of physics in some cases, but often choosing to break them to make the experiences more engaging.

Simulators, XR devices, and robots will act as portals between our physical world and virtual worlds. Humans will portal into a virtual world with VR and AR devices while AIs will portal out to our world via physical robots. Just like in the infancy of the internet, no one can predict exactly how it will grow or how large it will become. But today, we know we can lay the foundations. The foundations of the metaverse requires two things. First, a standard, open and extensible way to describe all of the things in the virtual worlds of the metaverse similar to HTML's purpose in today's 2D world. Secondly, a computing platform designed for the creation and simulation of virtual worlds is the next era of the 3D internet.

Join senior defense leaders as they discuss their strategies for executing Digital Twins and enabling their metaverse visions.

WEDNESDAY, 30 NOVEMBER • 1400 - 1530 • ROOM W304AB

**PRINCIPAL CYBER ADVISORS' PANEL****MODERATOR**

**COLONEL CHAD T. BATES, PH.D., USA**  
U.S. Army War College,  
Department of Strategic Wargaming



COL BATES, USA



DR. SULMEYER, SES



MR. CLEARY, SES



MS. JONES-HEATH, SES

**PANELISTS**

**MICHAEL SULMEYER, PH.D., SES**

Principal Cyber Advisor,  
Department of the Army

**CHRISTOPHER CLEARY, SES**

Principal Cyber Advisor,  
Department of the Navy

**WANDA T. JONES-HEATH, SES**

Principal Cyber Advisor,  
Department of the Air Force

The U.S. Department of Defense's Cyberspace senior leaders, charged with developing and implementing policy, will provide insights about science and technology development, considerations regarding critical infrastructure and thoughts on innovation to advance knowledge and education of the workforce. Come to hear challenging statements such as, "It sure would be terrific to attend a future I/ITSEC and see the number of cyberspace domain simulations rival those of flight simulators."

Attendees seeking insights regarding training, training simulations, workforce education, technology development and models for cyberspace will find this panel of particular interest. They can expect that hearing the personal voice of cyberspace senior leaders, who engage the moderator and audience with questions and answers in a panel format, will provide cyberspace capability perspectives for:

- Technology development and investment.
- Workforce development and challenges.
- Operational understanding and education.

**PLAN A VISIT TO THE CYBER PAVILION (EXHIBIT HALL #2870)****Monday, 28 November (Exhibit Hours 1400-1800) Opportunities and Capabilities (Main Pavilion Stage)**

- 1430 U.S. Army Combat Capabilities Development Command - Soldier Center (DEVCOM SC) Simulation; Training Technology Center (STTC)
- 1530 Army Cyber Institute (ACI), United States Military Academy (USMA)

**Tuesday, 29 November (Exhibit Hours 1200-1830) Offerings and Opportunities**

- 1330 Offerings Panel (Cyber Pavilion Sponsors)
- 1430 Opportunities Panel (DoD PMs/PEOs; Capability Managers)
- 1530 Information Warfare Panel

**Wednesday, 30 November (Exhibit Hours 0930-1800)**

- 1000 International Panel
- 1230 Demonstration: Synthetic Internet for Training and Exercises (SITE) and Social Media Environment and Internet Replication (SMEIR)
- 1400 ATTEND SPECIAL EVENT: Principal Cyber Advisors; Panel (W304AB) – Pavilion Closed

**Thursday, 1 December (Exhibit Hours 0930-1500)**

- 0830 King of the Hill Exercise simulcast
- 1000 Offerings Panel (Cyber Pavilion Sponsors)

WEDNESDAY, 30 NOVEMBER • 1400 - 1530 • ROOM W304EF

## TRANSFORMING TRAINING WITH ALLIES AND PARTNERS TO CONFRONT AND DETER RUSSIAN AGGRESSION

### MODERATOR

#### CAROLINE BAXTER, SES

Deputy Assistant Secretary of Defense (DASD) for Force, Education and Training, USD P&R

### PANELISTS

#### CELESTE WARD GVENTER, PH.D.

President, DoD Security Cooperation University

#### LIEUTENANT GENERAL (A)

#### MICHAEL CLAESSON

Chief Joint Operations, Sweden

#### MAJOR GENERAL (AF)

#### JESSICA MEYERAAN

Director of Exercises and Assessments, US EUCOM CJ7

#### MAJOR GENERAL (A) SERGII

#### SALKUTSAN

Military Representative to NATO, Ukraine



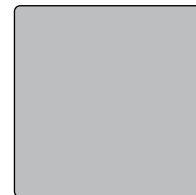
DASD BAXTER, SES



DR. GVENTER



LT GEN CLAESSON



MAJ GEN MEYERAAN



MAJ GEN SALKUTSAN

This Senior Leadership Round Table event will be hosted by Deputy Assistant Secretary of Defense for Force Education & Training, Caroline Baxter, and will focus on critical aspects of training interoperability in a transforming security environment. Faced with Russian aggression, DoD, Allied, and Partner leaders have recognized the need to rapidly develop plans and to work together to build integrated deterrence, campaigning, and coalition force capabilities. The U.S. Department of Defense is revising its Joint Operational Training Infrastructure Strategy to challenges of modern warfare requires updated approaches, new training method, and collaboration with the Defense industry to help modernize existing capabilities and develop innovation technologies.

WEDNESDAY, 30 NOVEMBER • 1600 - 1730 • ROOM W304B

## GETTING REAL, GETTING BETTER – A NAVY FLAG OFFICER PANEL

### MODERATOR

#### REAR ADMIRAL JAMES A. ROBB, USN (RET.)

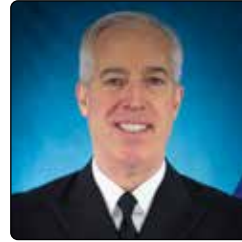
President, National Training and Simulation Association (NTSA)



RADM ROBB, USN (RET.)



VADM KITCHENER, USN



RADM MEIER, USN



RADM GARVIN, USN

### PANELISTS

#### VICE ADMIRAL ROY KITCHENER, USN

Commander, Naval Surface Forces/  
Comander, Naval Surface Force,  
U.S. Pacific Fleet

#### REAR ADMIRAL JOHN MEIER, USN

Commander, Naval Air Force  
Atlantic

#### REAR ADMIRAL PETER GARVIN, USN

Commander Naval Education and  
Training Command

#### REAR ADMIRAL DOUGLAS SMALL, USN

Commander, Naval Information  
Warfare Systems Command

#### REAR ADMIRAL ERIC VER HAGE, USN

Commander, Regional Maintenance  
Center

#### REAR ADMIRAL TRACY HINES, USN

Navy Cyber Security Division  
Director, Office of the Chief of  
Naval Operations



RADM SMALL, USN



RDML VER HAGE, USN



RDML HINES, USN

“Our Navy team is the most capable in the world. However, we have identified unacceptable variability in our performance—the gap between our best and worst performers is too great. History shows that the navy which adapts, learns, and improves the fastest gains an enduring warfighting advantage. The essential element is fostering a healthy ecosystem—a culture—that assesses, corrects, and innovates better than the opposition. This is the essence of our Get Real, Get Better call to action, aimed at advancing a culture of excellence and accelerating our warfighting advantage in this critical decade.”

These words from the CNO 2022 NAVPLAN highlights I/ITSEC 2022's theme: *Accelerate Change by Transforming Training – “It’s Time to ACTT!!”* In this special event, Navy Flag Officers will discuss the U.S. Navy plans for Getting Real and Getting Better while deploying forward to engage our long-term competition for the freedom of the seas.

The U.S. Navy looks to ensure our Sailors can outthink and outfight any adversary while remaining the best trained and educated naval force. Deterrence is not merely in raw capability, we must demonstrate the skill and will to win the fight. Making sure that both lethality and readiness are maintained as part of our core training goals is critical to this ability. And we must do this while maintaining a responsible plan for funding and acquiring these capabilities.

The Sailors who serve today are the most well-trained naval force in history and are critical to the Navy's ability to meet its mission. This panel of senior Navy leaders will provide insight into the changes we can expect within key acquisition, research and technology and mission readiness domains. ADM Michael Gilday, Chief of Naval Operations reminds us “Building enduring advantages in a complex, rapidly changing threat environment demands a warfighting culture focused on continuous improvement.”

WEDNESDAY, 30 NOVEMBER • 1600 - 1730 • ROOM W311ABCD

## THE NBT TALX – VISION OF XR AND THE METAVERSE

CHALLENGING YOUR PERSPECTIVES VIA  
INDUSTRY AND GOVERNMENT EXECUTIVES

### MODERATOR

**ROBERT KLEINHAMPLE, CMSP**

Strategic Account Executive,  
Improbable U.S. Defense and  
National Security

### PANELISTS

**BRIGADIER GENERAL WILLIAM GLASER, USA**

Director, Synthetic Training  
Environment (STE) Cross  
Functional Team (CFT)  
Army Futures Command (AFC)

**ROB WHITEHEAD**

Co-Founder & Chief Product  
Officer, Improbable

**MICHAEL PUTZ**

Co-founder & Chief Executive  
Officer, Blackark.ai

**NADINE ALAMEH, PH.D.**

Chief Executive Officer & President  
Open Geospatial Consortium  
(OGC)



MR. KLEINHAMPLE,  
CMSP



BG GLASER, USA



MR. WHITEHEAD



MR. PUTZ



DR. ALAMEH

The final and culminating special event for the Next Big Thing series of The TalX. These speakers are sure to engage and provoke thought about the potential and power of the military metaverse.

We are at an inflection point as technology converges to move us beyond the limits of our legacy live, virtual, and constructive simulations. The military is poised to not only leverage the significant investment and advancements made in the commercial metaverse market, but it is also, and perhaps better poised culturally to harness the power of the metaverse to improve readiness for the complex warfight.

As a result of this session you will be inspired with a vision for how you or your organization can harness the metaverse and/or contribute to the metaverse.

Remain after this session for the Next Big Thing Social with refreshments and hors d'oeuvres. Meet all of The Next Big Thing speakers from throughout the day and have conversations with them. You must attend one of the Next Big Thing events in order to receive a ticket to the social.



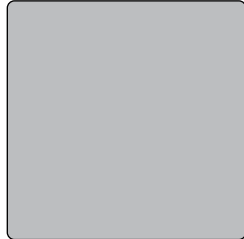
THURSDAY, 1 DECEMBER • 1030 - 1200 • ROOM W304GH

## VIRTUAL EVALUATION IN PROTOTYPING AND EXPERIMENTATION

### MODERATOR

#### DANIEL HETTEMA

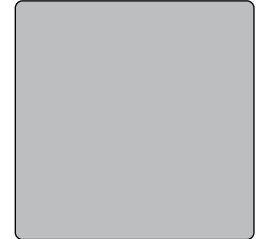
Director, Digital Engineering,  
Modeling & Simulation Office of  
the Secretary of Defense (Research  
& Engineering)



MR. HETTEMA



DR. IRWIN, SES



MR. RUMFORD

### PANELISTS

#### THOMAS IRWIN, PH.D., SES

Executive Director, Joint  
Warfighting Development, Joint  
Staff J7

#### GEORGE RUMFORD (INVITED)

Director, Test Resource  
Management Agency, OUSD(R&E)

#### AMY HENNINGER, PH.D., CMSP

Senior Advisor and Branch Chief,  
Advanced Computing, Department  
of Homeland Security Science &  
Technology



DR. HENNINGER, CMSP



MR. DIEM



MR. LOPEZ

#### JOHN DIEM

Director, Innovation Proving  
Ground, Bush Combat  
Development Complex, Texas  
A&M

#### FAVIO LOPEZ

President and Chief Operating  
Officer, Trideum Corporation

With the increased understanding of models as an authoritative source of truth, there is a current discussion within DoD on the use of the virtual space in evaluation of ideas, prototypes, experimentation, and other areas. Virtual environments for training are well-developed and understood; can these then be leveraged to provide benefit? Likewise, simulation environments for test and evaluation of concepts, prototypes and experiments have a long history of success within the test community; can these also be leveraged to provide benefit to other users?

The Director, Digital Engineering, Modeling & Simulation, Office of the Under Secretary of Defense (Research & Engineering), will lead a panel of Defense leaders from government, industry and academia, with experience in prototyping, experimentation, training, testing, and concept evaluation in virtual environments. These panelists will provide some of their virtual capabilities, lessons learned, and their continuing technical needs.

This will be an interactive discussion, as this is also a challenge to the I/ITSEC audience to let the leadership know if there already exists virtual environments that can be leveraged to other uses. If you already work with virtual environments that could be utilized in other areas, the panelists encourage you to attend this special event.

## CMSP 3.0 – REINVENTION!

### CERTIFICATION

#### MODERATOR

**IVAR OSWALT, PH.D., CMSP**  
Senior M&S Analyst, The MIL Corporation

#### PANELISTS

**TAMMIE SMILEY, CMSP**  
Senior M&S Solutions Architect, Trideum Corporation

**DAVID “FUZZY” WELLS, PH.D., CMSP**  
Principal Cyber Simulationist, The MITRE Corporation

**GEORGE STONE, PH.D., CMSP**  
Army Portfolio Manager, Aptima, Inc.

**GLENN HODGES, PH.D.**  
Research Assistant Professor, The MOVES Institute, Naval Postgraduate School



### CERTIFIED MODELING AND SIMULATION PROFESSIONAL



DR. OSWALT, CMSP



MS. SMILEY, CMSP



DR. WELLS, CMSP



DR. STONE, CMSP



DR. HODGES

Modeling and simulation is a vibrant and growing profession. Simulations bring digital engineering to life; they convert data and models into dynamic representations that allow users to better understand analyses, to visualize product changes, and to train more efficiently and effectively. This is true within traditional disciplines like science and engineering, but it is increasingly the case in areas like medicine, that now use simulation and simulators to practice surgery, navigate through virtual arteries, and practice advanced lifesaving skills. In a profession, what is the mark of true distinction? Certification! This Special Event provides personal insights from a diverse panel on M&S, Certification, and CMSP.

TUESDAY, 29 NOVEMBER • 1400 - 1530 • ROOM W309AB

## THINKING ON YOUR FEET: AGILE ACQUISITION FOR A DYNAMIC WORLD

LEARN HOW PROGRAM MANAGEMENT TEAMS MAKE RAPID ACQUISITION DECISIONS!

### MODERATOR

#### TARA KILCULLEN

Principal, ZYGOS Consulting



MS. KILCULLEN



MR. EDSALL



MR. NEWMAN

### PANELISTS

#### STEVE EDSALL

Product Director, Future Training Systems, U.S. Army PEO STRI

#### MIKE NEWMAN

Chief, Space Training Acquisition Office (STAO, SSC/SZYS) Space Systems Command (SSC)

#### GREGORY DOUGHERTY

Head of Procurement, NAWCTSD

#### JULIA E. SUERETH

Project Officer, TVCS Naval Surface Warfare Center Panama City Division (NSWC PCD), Program Manager, Training Systems (PM TRASYS)



MR. DOUGHERTY



MS. SUERETH



MR. GARRETT, SLS

#### CHRIS GARRETT, SLS

Technical Advisor for Systems Engineering, Air Force, AFLCMC/EN-EZ

Government Program teams are consistently faced with meeting challenges for faster acquisition, development, and or procurement times. When deciding what method will be best for rapid acquisition and development, the Government has several options to choose from. Have you wondered how the Government Program teams decide to take one acquisition path over another? Have you ever wondered what goes into making those decisions? This panel of Program Management and Acquisition experts will describe how they work with their respective teams, acquiring agencies, and contracting commands to determine the best agile acquisition approach. Hear directly from various program leads with experience across all branches of Defense. They will focus their discussion on the challenges they face to meet rapid acquisition requests and the factors they consider when determining best path forward.

TUESDAY, 29 NOVEMBER • 1600 - 1730 • ROOM W304GH

# THE DATA IS THE THING! SUCCESSSES AND CHALLENGES IN MEASURING PERFORMANCE, PROFICIENCY AND EFFECTIVENESS OUTCOMES IN MULTINATIONAL REAL WORLD CONTEXTS

**MODERATOR**

**WINK BENNETT, PH.D.**  
Air Force Research Laboratory (711  
HPW/RHW)



DR. BENNETT



LCDR NATALI, USN

**PANELISTS**

**LIEUTENANT COMMANDER  
MICHAEL "TINDER" NATALI,  
PH.D., USN**

Deputy, Air Warfare Training  
Development Integrated Project  
Team Lead for PMA-205, Naval Air  
Training Systems and Ranges



LCDR GEESEMAN, USN



MAJ HANSEN, USAF

**LIEUTENANT COMMANDER  
JOE GEESEMAN, USN**

Naval Aerospace Experimental  
Psychologist, Smart Sensor Program  
Manager for the Chief Digital  
and Artificial Intelligence Office  
(CDAO)



MR. CRIJNEN



DR. WINSLOW

**MAJOR MARK "FORGE"  
HANSEN, USAF**

4TS/ADO for Innovation, Seymour  
Johnson AFB, NC

**JUR CRIJNEN**

R&D engineer, Royal Netherlands  
Aerospace Laboratory NLR

**BRENT WINSLOW, PH.D.**

Chief Scientist, Design Interactive,  
Inc.



ITSEC represents a very broad community with interests in all aspects of training, education, and modeling and simulation. This session specifically highlights applied examples of innovation in performance, proficiency and effectiveness data, measurement, analytics, storage and data storage and access security across a range of specific contexts to include tactical, medical, maritime, maintenance and space as examples of more systematic field implementations and evaluations. This event will expose the community to some recent innovations in data sciences and uses of more precise and persistent data for decision making.

With the current interest and increasingly significant investments in high fidelity, low cost technologies for education and training, what are people doing in the data spaces today. Who is doing what, what successes are they having, where are the real data innovations happening, and what are the continuing challenges that we see across the various contexts that are things the community needs to try and get after.

Several SMEs who are actively involved in their organization/agency's advancement in data, metrics, measurement and assessment, analytics and user availability of the data and outcomes will describe what they are doing as well as to discuss their successes, challenges, and potential needs for innovation and additional advancement in the data and measurement areas of application now and in the future.

# SYNTHETIC ENVIRONMENTS TO ENABLE MULTI-DOMAIN OPERATIONS

## TRAIN MDO

### MODERATOR

**ROBERT SIEGFRIED, PH.D.**  
Chair, NATO Modelling and Simulation Group  
Chief Executive Officer, Aditerna

### PANELISTS

**TOM IRWIN, PH.D., SES**  
Executive Director, Joint Warfighting Development  
U.S. Joint Staff J7

**BIJAL MISTRY**  
Head of Defence Modelling & Simulation Office (DMSO), UK Strategic Command

**BRIGADIER DAMIAN HILL**  
Director General Joint Collective Training / J7, Joint Operations Command, Australian Department of Defence

**COLONEL ROBERT "EYEBALL" GRANT, PH.D., USAF**  
Chair, Airpower Innovation and Integration, Department of Military and Strategic Studies, U.S. Air Force Academy



DR. SIEGFRIED



DR. IRWIN, SES



MS. MISTRY



BRIG HILL



COL GRANT, PH.D.

“We fight as we train,” and “Warfare is teamwork.” Everyone would agree, wouldn’t you? Yet, although we will always execute missions as a coalition, we are severely lacking the capability to frequently train and exercise as a coalition.

This is even more true when it comes to Multi-Domain Operations (MDO)! MDO refers to the seamless integration of all domains of warfare to achieve superiority and success on the (hybrid) battlefield. However, MDO is inherently complex and requires an allied approach on all levels to be successful; MDO must be an integral part of training and exercises.

Synthetic environments are the only way for Allies to efficiently and effectively generate force readiness for MDO. Yet, we are lacking interoperability and suitable synthetic environments.

This Special Event discusses the challenges of MDO, the art-of-the-feasible when it comes to replicating MDO in synthetic environments, and emphasizes areas that need improvement.

The I/ITSEC community is best positioned to address the challenges ahead of us. The panel members represent key stakeholders and thought leaders in this domain, and will give attendees expert insight into current state of the art, open challenges and possible ways forward.

WEDNESDAY, 30 NOVEMBER • 0830 - 1000 • ROOM W300-THEATRE

## ADAPTIVE TRAINING AT SCALE: READY FOR PRIMETIME?

**MODERATOR****DANIEL SERFATY**

Chief Executive Officer and  
Principal Founder, Aptima, Inc.

**PANELISTS****LLOYD KLEINMAN**

Chief Technologist, International  
Programs, Surface Combat Systems  
Training Command

**ALICIA SANCHEZ**

Director of Innovation, DAUx at  
Defense Acquisition University

**JANET SPRUILL**

Senior Vice President, Government  
Programs, Aptima, Inc.

**MR. SERFATY****MR. KLEINMAN****DR. SANCHEZ****MS. SPRUILL**

For years, the concept of ‘adaptive training’ has been held up as a model, a means to personalize training beyond standardized one-size-fits all approaches, yet it has been held back by the underlying capabilities and algorithms needed to enable it. Fast forward to 2022, and we are now poised to deploy technology that can tailor individualized instruction and training at scale, providing highly personalized learning experiences, much like an experienced teacher who tailors lessons to each student in the classroom. Through advances in AI and theories of learning, curriculums can be modeled, disassembled, and recomposed, customizing instruction according to a student’s speed, style of learning, and level of competence. In this panel, we will explore breakthroughs in how more robust AI, machine learning, and advanced analytics are combining to unlock ever more data to enable adaptive learning at the individual level, and to optimize readiness across the enterprise. Moderated by Daniel Serfaty, this panel of senior leaders from defense and industry will address the advances, applications, and challenges of deploying adaptive training in the military, civil aviation, K-12 education, and other domains.

WEDNESDAY, 30 NOVEMBER • 1200 - 1700 • ROOM W109

## I/ITSEC CAREER FAIR

### PARTICIPATING COMPANIES

Linking top talent with leading companies in the training, modeling and simulation community is what the I/ITSEC Career Days are all about. Firms across our industry are struggling to identify resources and fill positions while at the same time early career and transitioning veterans are looking for opportunities where they can make a real difference for the warfighter. During this event, a total of up to 30 companies will be available in person to interview candidate, answer questions, and fill jobs. Candidates will also have the opportunity to participate in workshops on topics such as resume writing, interviewing skills, and the state of the modeling and simulation industry. All candidates, will have the opportunity to engage with all recruiters. Recruiting organizations will be added to the website as they are confirmed.

Participating Organizations will be added as they are confirmed, please visit the I/ITSEC website for the most up-to-date information.



WEDNESDAY, 30 NOVEMBER • 1400 - 1530 • ROOM W309A B

## TRAINING, ANALYTICS, AND EXPERIMENTATION

### WARGAMING PANEL

#### MODERATOR

##### **LUIS E. VELAZQUEZ**

Chief Technology Officer, Marine Corps Systems Command (MARCORSYSCOM)

#### PANELISTS

##### **COLONEL GEORGE C. SCHREFFLER III, USMC**

Director Wargame Division (WGD), Marine Corps Warfighting Laboratory (MCWL)

##### **COLONEL TIMOTHY BARRICK, USMC (RET.)**

Wargame Director, Marine Corps University (MCU)

##### **LIEUTENANT COLONEL RAYMOND P. FELTHAM, USMC**

Program Manager Wargame Capability (PM WGC), Marine Corps Systems Command (MARCORSYSCOM)

##### **LIEUTENANT COLONEL MARCUS J. REYNOLDS, USMC**

Program Manager Training Systems (PM TRASYS), Marine Corps Systems Command (MARCORSYSCOM)

##### **LIEUTENANT COLONEL SCOTTY BLACK, USMC**

Naval Postgraduate School (NPS) Modeling, Virtual Environments & Simulation (MOVES)

##### **JOSEPH N. LOMANGINO**

Training and Education Command (TECOM)



MR. VELAZQUEZ



COL SCHREFFLER III, USMC



COL BARRICK, USMC (RET.)



LTCOL FELTHAM, USMC



LTCOL REYNOLDS, USMC



LTCOL BLACK, USMC



MR. LOMANGINO

Wargaming facilitates the assessment of potential technological modernization capabilities, the conduct of tradeoff analysis, and the exploration of concepts that foster and better inform innovation. There are multiple pillars within the community that leverage wargaming from Force Design analysis, small unit training, collective training, staff level training, and operations analysis. In order for wargames to be successful, it is imperative that they are designed and purpose built to meet end state objectives regardless of the community executing wargames.

Moderated panel will introduce you to wargame leaders and decision-makers from across capabilities development, requirements sponsorship, program management, and wargame execution. This panel will provide valuable insight into their scope of work and vision for the future of wargaming.

- Inform the audience comprised of members from industry, academia, governmental, and international partners on the correlated efforts
- Bring complicated computer wargame tools, computing, models, visualization, and the creation of a specialized facility and skilled labor force necessary to support the full range of wargaming possibilities
- Discussing common approaches.



WEDNESDAY, 30 NOVEMBER • 1600 - 1730 • ROOM W310AB

## **SPACE WARFIGHTER TRAINING TRANSFORMATION: A VISUAL APPROACH**

### **MODERATOR**

**COLONEL BILL WOOLF, USAF (RET.)**

President and Founder, Space Force Association



COL WOOLF, USAF (RET.)



MR. TORRES



MR. PRESTGARD



BG COLE, USA (RET.)

### **PANELISTS**

**MIKE TORRES**

Chief of Digital Infrastructure & SpaceVerse, U.S. Space Force/Chief Technology & Innovation Office

**GREG A. PRESTGARD**

Dean of Academics, USSF STARCOM 319 CTS

**BRIGADIER GENERAL**

**WILLIAM E. COLE, (RET.)**

President/Chief Executive Officer, MAK Technologies

**BRIGADIER GENERAL STEVE GARLAND, USAF (RET.)**

Executive Vice President, Fusion Constructive, LLC

**STANFORD OLIVER**

President/Chief Executive Officer, DigiFlight, Inc.

**TOM DICKSON**

President, Boecore



BRIG GEN GARLAND, USAF, (RET.)



MR. OLIVER



MR. DICKSON

Since we can't train in space, finding visually rich training environments is key to providing relevant high-fidelity training for space warfighters. This event will provide an opportunity for I/ITSEC participants to engage directly with senior leaders regarding current and planned activities related to the Space Force training needs. Participants in this panel include Government and Industry Leaders currently working towards assisting Space Force in implementing modeling and simulation within their new training organizations and operational units. This panel discussion will enable the speakers to share their perspectives on the conference theme of Accelerating Change to Transform Training relative to transforming space warfighter training through visualization.

WEDNESDAY, 30 NOVEMBER • 1600 - 1730 • ROOM W304GH

## JOINT SERVICE INTEROPERABILITY AND MODELING AND SIMULATION IN THE DOD

### M&S JOINT INTERSECTION

#### MODERATOR

**LIEUTENANT COLONEL  
JASON CANNON, USA**  
Modeling & Simulation Officer  
Program Executive Office,  
Simulation, Training, and  
Instrumentation

Discussion of M&S Joint Interoperability including NATO Partner perspectives. The panel will be fairly standard with each member having time to introduce themselves. After that we will move into the moderated discussion which will include JLVC, Data Services, Land/Sea/Air integration, Cyber, Partnership Integration, and Live Considerations.

The overall discussions will touch on two levels of Interoperability. One being an issue of M&S and how to integrate the Services/Partners in an M&S Environment. The other is how M&S enables Interoperability Operationally.

#### PANELISTS

**COLONEL TIMOTHY E.  
BEERS, USAF**  
Commander of the Air Force  
Agency for Modeling and  
Simulation (AFAMS), a Field  
Operating Agency subordinate to  
Headquarters U.S. Air Force (HAF)  
A3T

**COLONEL STEPHEN BANKS,  
USA**  
Chief, Environment Operations  
Division, Joint Staff J7

**COLONEL CHAD T. BATES,  
PH.D., USA**  
U.S. Army War College,  
Department of Strategic Wargaming

**LIEUTENANT COLONEL  
CHRIS JOHNES, USA**  
Chief of Training Analysis,  
Communication Support &  
Simulations (TACSS), Operations  
Group, Joint Readiness Training  
Center (JRTC)

**MAJOR MATT MORSE, USMC**  
Interoperability Lead, USMC  
Project Tripoli

**YARON "RON" KETER**  
Program Manager, Navy  
Continuous Training Environment

**KEVIN GALVIN**  
Systems Capability Researcher for  
Advanced Architecture Concepts  
Thales Research, Technology &  
Innovation

WEDNESDAY, 30 NOVEMBER • 1600 - 1730 • ROOM W300-THEATRE

## **BACK TO THE FUTURE – A GREEN PLANET MAY REQUIRE NUCLEAR POWER**

BLACK SWAN: EXPLORING THE POSSIBILITIES OF NUCLEAR FUSION

### **MODERATOR**

**RYAN McNEAL**

Digital Transformation Lead, Agile  
Combat Support Directorate, U.S.  
Air Force

### **PANELISTS**

**THOMAS A. LOCKHART, SES**

Director of Engineering, Air Force  
Nuclear Weapons Center, U.S. Air  
Force

**JASON G. WILLIAMS**

Vice President and General Manager  
Energy and Space Sectors,  
Information Systems Laboratories,  
Inc.

**LAUREN REINERMAN-JONES,  
PH.D.**

Senior Scientist, Soar Technology,  
Inc.



MR. McNEAL



MR. LOCKHART, SES



MR. WILLIAMS



DR. REINERMAN-JONES

With the emerging realization that Solar and Wind energy is only commercially viable for 20% of the habitable earth, another safe and clean energy source is required. Our Black Swan event this year explores the magical promise of Nuclear Fusion (including Cold Fusion) to power the earth's future energy needs. Michl Binderbauer of TAE Technologies stated that by using Hydrogen Boron as the fuel for nuclear fusion we could cover the earth's energy needs for the next 100,000 years.

We are bringing together nuclear energy experts and social acceptance professionals to inform our I/ITSEC audience on new nuclear fusion technologies and how we could accept these new nuclear technologies into our society and communities. Please join us for this engaging session!

The term Black Swan is used to describe a low probability/high impact event which could profoundly affect our future. The term comes from the 2007 book, *The Black Swan: The Impact of the Highly Improbable* by Nassim Nicholas Taleb, where he presents various world-changing events and advocates anti-fragility to not only survive but thrive during crises. We believe modeling and simulation can play a major part in exploring these events to find cures and better prepare us for similar crises in the future.

## BEST FROM AROUND THE GLOBE

### IT<sup>2</sup>EC

**KARTHIK V. SARMA, PH.D.**  
SimX, Inc.

**B**est from Around the Globe features the Best Paper awardees of IT<sup>2</sup>EC and MODSIM World. Each winner was selected by a committee and criteria specific to the particular global conference focus and theme. Come hear the award winning presentations selected as “Best Paper” from IT<sup>2</sup>EC and MODSIM World 2022, offering their outstanding presentations from these prestigious international conferences.

### MODSIM WORLD

**KEVIN HULME, PH.D., CMSP**  
University at Buffalo

### IT<sup>2</sup>EC 2022 BEST PAPER

#### **XR Medical Simulation Training for the Future of Warfare: The Virtual Advancement of Learning for Operational Readiness (VALOR) Program**

Karthik V. Sarma, Ph.D., SimX, Inc.

In future combat operations against near-peer competitors, efforts to achieve the “Golden Hour” are likely to be overwhelmed by operational scale and denied capabilities. Thus, maximizing survivability and recovery of combat casualties will require training a significantly larger proportion of warfighters in more advanced medical techniques and protocols which will allow them to extend the “Golden Hour” for as long as possible. In this talk, we discuss the Virtual Advancement of Learning for Operational Readiness (VALOR) program, a USAF-funded partnership between industry, academic, and the Government which has produced a comprehensive XR medical simulation training capability now being fielded across the Special Warfare community. We will also discuss ongoing research efforts to evaluate the efficacy of XR medical simulation training, as well as ongoing efforts to expand the scope of fielded capabilities in order to achieve the program’s goals of improved realism, increased flexibility, and reduced cost for simulation training.

### MODSIM WORLD 2022 BEST PAPER

#### **Implementation of Live-Virtual-Constructive (LVC) Workplace Setting to Enhance Occupational Success among Young Adults with ADHD**

Kevin Hulme, Ph.D., CMSP

**MOTIVATION:** Persons with ADHD (attention-deficit/hyperactivity disorder) often experience an elevated likelihood of being unemployed and are frequently in the service industry with a high turnover rate. Therefore, it is critical to better understand interventions that can improve young adult knowledge transfer in a typical workplace setting.

**PREVALENCE:** ADHD is thought to impact nearly 15% of young adults between the ages of 12 and 17, and adult prevalence has been recently estimated between 3 to 5%, worldwide.

**METHODOLOGY:** The Laboratory Assessment of Behavior in Occupational Roles (LABOR) is a first-of-its-kind analog workplace (pizzeria!) training environment that implements the Live-Virtual-Constructive (LVC) taxonomy for Modeling & Simulation (M&S).

**OUTCOMES:** Males with ADHD tend to exhibit “positive emotions” associated with risky (aggressive) driving behaviors, as compared to females, who generally tend to be more inattentive. Young adults enjoyed the LVC workplace environment implementation (i.e., realism/authenticity/engagement).

## INNOVATION MATCH GAME

### HOST

**MARGARET MERKLE, PMP**  
Innovation Technology Chief,  
Simulators Division, Agile Combat  
Support Directorate, Air Force  
Life Cycle Management Center –  
Simulator Division

### CO-HOSTS

**EMILY EDMISTON**  
Tangram Flex, Supporting Program  
Manager, Simulators Division,  
Agile Combat Support Directorate,  
Air Force Life Cycle Management  
Center

**MARILYN EVANS**  
SAIC, Supporting Program  
Manager, Simulators Division,  
Agile Combat Support Directorate,  
Air Force Life Cycle Management  
Center



MS. MERKLE



MS. EDMISTON



MS. EVANS

Over the past several years, Pitch Day and Shark Tank competitions have been the focus of much fanfare – but what happens next? How do we move beyond experimental uses and match successful prototypes with real world users? The Simulators Innovation team is once again hosting the Innovation Match Game, in this event we will match up USAF training units with three vendors in an exploration of possible solutions to real world training needs. Modeled after the TV show “House Hunters”, each prototype vendor will present a successful past project that might be adapted to solve the USAF training unit’s improvement request, and after a short Q&A, the audience can pick their favorite! As an added bonus this year the Sims team is going to be sharing information regarding the 2023 Sims SBIR Pitch Day and our efforts to transition prototypes to deployment.

THURSDAY, 1 DECEMBER • 0830 - 100 • ROOM W309A B

## ACCELERATING READINESS THROUGH DIGITAL ENGINEERING

STORIES FROM THE FRONTLINE — DIGITAL ENGINEERING IN THE REAL WORLD

### MODERATOR

#### CHRIS FINLAY

Vice President of Innovation,  
Engineering Innovation Factory,  
SAIC

### PANELISTS

#### LIEUTENANT COLONEL BEAU BRANTLEY, USAF

Program Manager, Digital  
Engineering Platform as a Service  
(DEPaaS), USAF

#### JEFF JASTER

Deputy Executive Director,  
Modeling, Simulation &  
Prototyping, U.S. Army Ground  
Vehicle Systems Center (GVSC)

#### PAMELA KOBRYN, PH.D.

Principal Aerospace Engineer,  
Aerospace Systems Directorate  
Air Force Research Laboratory  
(AFRL)



MR. FINLAY



LT COL BRANTLEY, USAF



MR. JASTER



DR. KOBRYN

Today's systems are becoming more and more complex. Traditional document-centric engineering approaches are inherently "lossy," labor-intensive, and do not scale well to accurately represent these large, complex cyber-physical systems. Transforming to Digital Engineering (DE) methodologies allows us to digitally generate, curate, and share computable data. We can then exploit this data to visualize and test myriad mission scenarios to get operational truths that improve mission success and adapt in days, not months.

This panel is designed to help those starting their digital engineering transformation journey, already implementing digital engineering, or simply interested in learning more about digital engineering and best practices in action. Hear from practitioners across the DoD who provide tangible DE examples from theory to implementation to success.

Each of our panelists will discuss their digital engineering journey highlighting challenges, successes and their road forward. The panelists will provide representative demonstrations illustrating their approaches to digital engineering and are prepared to take on all questions to provide you with ideas and lessons learned to facilitate your digital engineering initiatives in whatever phase you are in. Recognizing the breadth and challenges of navigating the digital landscape, some key topics discussed will include:

- The challenges and benefits of a common digital engineering platform and how that can be leveraged to accelerate digital engineering objectives
- Cultural and other barriers faced to institutionalize DE; including understanding how industry and government organizations meet the staffing needs
- Understanding the "long tail" of the return on investment; how models are used to reduce defects, recognize obsolescence before it impacts the warfighter and ultimately improve readiness
- How intellectual property and data rights are managed; how to get disparate system information that is "owned" by other organizations

## USSOCOM BATTLESPACE PREVIEW

DÉJÀ VECU: THE SOF OPERATORS' PERSPECTIVE

### MODERATOR

**RANDY K. JACKSON**

Chief, Mission Preparation,  
J3 Training and Education Division,  
Operations Directorate, U.S.  
Special Operations Command

### PANELISTS

**LIEUTENANT COLONEL  
HEATHER G. DEMIS, USAF**

492 Special Operations Wing,  
U.S. Air Force Special Operations  
Command

**MAJOR BRENT C. BIRCHUM,  
USMC**

Operations Officer, 3rd Marine  
Raider Support Battalion, Marine  
Forces Special Operations Command

**CAPTAIN JOSHUA RANGLES,  
USA**

AOSC, U.S. Army Special  
Operations Command

**CHIEF PETTY OFFICER  
ORAN FEINER, USN**

Special Warfare Boat Operator  
Force JTAC Program Manager  
(N32), Naval Special Warfare  
Command

**STAFF SERGEANT BENJAMIN  
C. WICKERHAM, USA**

Regimental Medical Training  
Noncommissioned Officer, 75th  
Ranger Regiment, U.S. Army  
Special Operations Command



For nearly three decades, SOF's pursuit of virtually previewing the battlespace before physically occupying has ebbed and flowed. This is exemplified in Special Operations Aviation's use of TOPSCENE® mission rehearsal system during Operation Joint Endeavor (1996-1997). That capability permitted Special Operators to gain route and objective area situational awareness before mission launching. Now, the whole of SOF anticipates previewing the environment with all its complexities (weather, altitude, illumination, enemy capabilities, etc.) prior to entering the physical battlespace.

How has SOF met the challenges of integrating data, training, and mission planning systems? What are SOF's tactical needs in the synthetic sphere? What simulation capabilities would better assist SOF to dominate the environment of growing kinetic and non-kinetic threats?

Special Operators from the four USSOCOM components and a unified command speak about experiences in the synthetic battlespace before entering the physical battlespace, having understood many of the complexities before the forward operating base.

THURSDAY, 1 DECEMBER • 1030 - 1200 • ROOM W309AB

# INTERNATIONAL PERSPECTIVES ON CREATING AND SUSTAINING LEARNING ECOSYSTEMS IN THE WILD

**MODERATOR**

**WINK BENNETT, PH.D.**  
Air Force Research Laboratory (711 HPW/RHW)

**PANELISTS**

**LCDR MICHAEL "TINDER" NATALI, PH.D., USN**  
Deputy, Air Warfare Training Development Integrated Project Team Lead for PMA-205, Naval Air Training Systems and Ranges

**LIEUTENANT NICK "TERROR" ARMENDARIZ, USN**  
Department Head, Operational Psychology Department, Naval Aerospace Medical Institute

**ANNEKE NABBEN**  
Senior R&D Manager, Royal Netherlands Aerospace Laboratory NLR

**CAROLINE SHAWL**  
Defence Science and Technology Laboratory, UK

**MAYOWA OLONILUA**  
Defence Science and Technology Laboratory, UK

**CHRISTINA PADRON**  
Vice President Partnerships and Growth, Dynepic, Inc.



DR. BENNETT



LCDR NATALI, USN



LT ARMENDARIZ, USN



MS. NABBEN



MS. SHAWL



MR. OLONILUA



MS. PADRON

Over the past few years, a number of commercial and government organizations have recognized the need to create a manageable learning enterprise for a number of efficiency and effectiveness reasons. This recognition has led to a number of innovative approaches and applications of integrated learning “ecosystems.” While the components of learning ecosystems can vary in several key ways, the potential for a more integrated and managed approach to learning, at scale, appears to be substantial.

This Focus Event includes several panelists who have developed and are current using and growing learning ecosystems of their own. They will describe their drivers for creating their ecosystem and what were the criteria they used to determine the key aspects and emphases of people, content, technology, assessment, and management in their effort. Others might be considering such an endeavor and do not know where to start or what the key components of a functioning, sustainable ecosystem need to be.

Our SMEs will describe their development process, the aspects and features they wanted to include and what they see as their successes to date and lessons they have learned from the work so far. Finally, what are their recommendations for others who are thinking about creating their own organization’s learning ecosystem?



THURSDAY, 1 DECEMBER • 1030 - 1200 • ROOM W310AB

## **EVOLVING DISTRIBUTED MISSION OPERATIONS JOINT DMO PANEL**

### **MODERATOR**

**LIEUTENANT COLONEL ROSS  
UHLER, USAF**

Chief, Distributed Training Systems  
AFLCMC Simulator SPO



LT COL UHLER, USAF



COL KOECKRITZ, USAF



WGCDR HENDERSON-BEGG, RAF

### **PANELISTS**

**COLONEL SCOTT  
KOECKRITZ, USAF**

Chief, Test & Training Division,  
Headquarters Air Combat  
Command



WGCDR TULLY, RAAF



DR. SIEGFRIED



MR. BOYLE

**WING COMMANDER RUARI  
HENDERSON-BEGG**

MA RAF SO1 Synthetics, Air  
Capability

**WING COMMANDER MICK  
TULLY, CSC**

SO1 Advanced Training and Test  
Environment - Air Warfare Centre  
Royal Australian Air Force

**ROBERT SIEGFRIED, PH.D.**

Chair, NATO Modelling and  
Simulation Group Chief Executive  
Officer, Aditerna

**CHRISTOPHER BOYLE**

Technical Director, Training  
Systems, United States Fleet Forces  
Command

As the U.S. and our partner nations transition from the Counterinsurgency (COIN) fight of the last 20 years to re-focus on preparing for a future peer-peer conflict, the demand for joint and coalition training is stronger than ever before. This event will provide an open forum to discuss what efforts the joint and coalition community have been working on in order to improve both the fidelity and frequency of distributed training among sister services and partner nations. This panel will also discuss current challenges and future opportunities to improve distributed training.

## I/ITSECverse

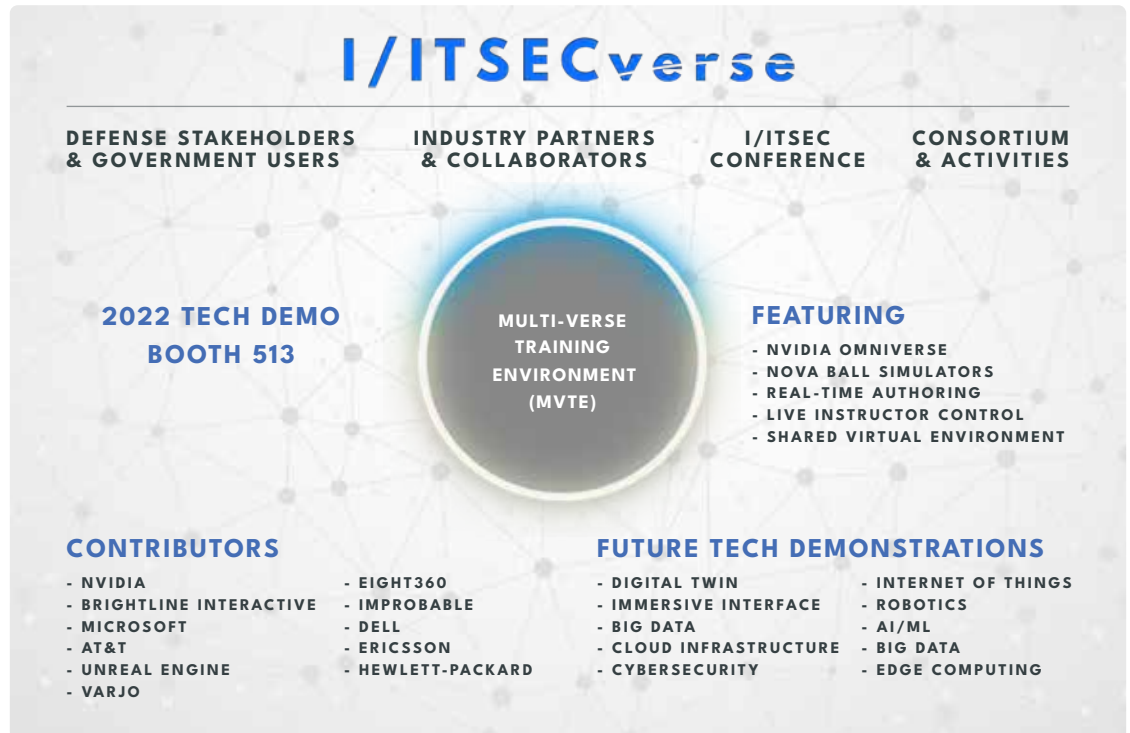
### MVTE ORGANIZERS

**JENNIFER ARNOLD**  
NVIDIA Omniverse

**TYLER GATES**  
Chief Futurist, The Glimpse Group  
General Manager, Brightline  
Interactive, A Glimpse Group  
Company

### CONTRIBUTERS

**NVIDIA**  
**BRIGHTLINE INTERACTIVE**  
**MICROSOFT**  
**AT&T**  
**UNREAL ENGINE**  
**VARJO**  
**EIGHT360**  
**IMPROBABLE**  
**DELL**  
**ERICSSON**  
**HEWLETT-PACKARD**



I/ITSECverse is NTSA’s new, advanced technology-centric ecosystem created to showcase innovative defense and mission capabilities in an immersive, collaborative space. It is an integration of next-generation government and industry solutions that transforms mission and warfighter readiness through the use of persistent virtual spaces that seamlessly integrate numerous types of reality.

The NTSA I/ITSECverse is stood up as an evolutionary, open ecosystem built on array of activities, stakeholders, technologies, and standards. Throughout the year, activities that reflect advancement in metaverse-style training, simulation and rehearsal will occur, with advancements and successes showcased at I/ITSEC. This year, I/ITSEC 2022 launches the I/ITSECverse by setting a metaverse-mentality with a series of collaborative demonstrations on different technical architectures and virtual spaces. For example, the Multi-VersE Training Environment (MVTE) showcases aspects of the I/ITSECverse by combining the powers of cloud, network, spatial technology, and advanced immersive full-motion simulation.

# COMMUNITY OF INTEREST EVENT

MONDAY, 28 NOVEMBER • 1400 - 1530 • ROOM W300-THEATRE

## AI CONSORTIUM

### MODERATOR

#### ROBERT SOTTILARE, PH.D.

Director of Learning Sciences, Soar Technology, Inc.  
Chairman of the Board, AIS Consortium



DR. SOTTILARE



DR. ROBSON



DR. GUNZELMANN

### PANELISTS

#### ROBBY ROBSON, PH.D.

Chief Science Officer and Cofounder, Eduworks Corporation  
Member, AIS Consortium Board of Directors



DR. GOLDBERG



DR. SCHATZ



MR. GOODELL

#### GLENN GUNZELMANN, PH.D.

Training Core Technical Competency Lead, Airman Systems Directorate, 711 Human Performance Wing, Air Force Research Laboratory

#### BENJAMIN GOLDBERG, PH.D.

Senior Scientist, U.S. Army DEVCOM SC STTC

#### SAE SCHATZ, PH.D.

Chief Product Officer and Cofounder, Bedrock Learning, Inc.

#### JIM GOODELL

Director of Innovation, Quality Information Partners, Inc.  
Chair, IEEE Learning Technologies Standards Committee (LTSC)

The industrial base that supports military training and is a critical part of the I/ITSEC Community continues to see greater emphasis on adaptive instruction (tailored training) in the form of DoD, Army, Navy & Air Force training system requirements. The Adaptive Instructional Systems (AIS) Consortium was formed in 2020 to support industry and research organizations in the AIS marketplace. This special event has been an annual series since 2019 and highlights the AIS Consortium, its mission, member organizations, and resources available to the I/ITSEC community, and is intended to draw both communities closer together for their mutual benefit.

Whether you are a business developer, program manager, engineer or training requirements developer, this special event is for you. The panel is composed of adaptive training experts from government and industry who will be sharing information about the consortium and its mission, the AIS marketplace, standards development, and available AIS software resources.

The AIS Consortium is a 501.c.6 (not-for-profit) industry group formed under the IEEE Industry & Technology Organization (ISTO). The AIS Consortium's Mission is to promote the development and adoption of effective AIS solutions and to support the industry and organizations that produce them. The AIS Consortium has developed an open-source resource repository with access to tools for the commercial development of adaptive instruction (e.g., Global Learning Toolkit). The AIS Consortium is also front and center in the development of AIS standards. The goal of this special event is to educate AIS stakeholders in the I/ITSEC industrial and research base who are or will soon be developing adaptive military training capabilities.



## M&S EMERGING TECHNOLOGIES: INNOVATION OPPORTUNITIES AND CHALLENGES

### MODERATOR

#### WIM HUISKAMP

Chief Scientist M&S, TNO  
Defence Research, The Netherlands  
ETSA Vice-Chair



MR. HUISKAMP



MR. SMITH



MR. MURSIA

### PANELISTS

#### ANDY SMITH

ETSA Chairman, Halldale  
Publications



DR. CAPONE



MR. SKINNER



MR. HEAD

#### AGATINO MURSIA

Research Coordinator, Investments  
& Technology Plan Governance  
Unit, Leonardo Company, Italy

#### LUIGI CAPONE, PH.D.

Senior Manager, Leonardo Labs,  
Italy

#### SIMON SKINNER

Product Line Manager for  
Simulation Capabilities and  
Digital Twins, Thales Training &  
Simulation UK

#### DAVID HEAD

Head of Strategic Partnerships and  
Customer Marketing for Training  
Solutions, Thales Training &  
Simulation UK

The European Training and Simulation Association ETSA (“The European Voice” of the Modelling, Simulation & Training community) has invited representatives from several European industries and organisations to discuss the vision on M&S innovation. The presenters will provide an overview of current developments and share examples of applications that leverage the advantages of emerging technologies. The evolution and mid-term plans will be discussed as well as the partnerships (NATO, EDA, R&D, Industry) that are in place or desired to further develop current capabilities and implement these innovations within our armed forces.

The ETSA special event panel session will engage with the audience on the way ahead towards bridging the innovation gap between new technology and applications and discuss how to engage with ETSA and leverage its partnership agreements with NTSA and Industry.



# COMMUNITY OF INTEREST EVENT

WEDNESDAY, 30 NOVEMBER • 1030 - 1200 • ROOM W309AB

## JOINT WARGAMING INTEROPERABILITY SHOWCASE

### MODERATOR

**MATTHEW CAFFREY JR.**  
Wargaming Lead, HQ AFRL USAF



MR. CAFFREY



CAPT O'HARA, USN



LT COL BLAIR, USAF



DR. BOYARKO

### PANELISTS

**CAPTAIN MICHAEL P. O'HARA, PH.D., USN**  
Chair, War Gaming Department (WGD), Center for Naval Warfare Studies, U.S. Naval War College

**LIEUTENANT COLONEL DAVE BLAIR, PH.D., USAF**  
MORPHEUS Lead (Innovation Strategist), CSAF Strategic Studies Group USAF

**GEORGE BOYARKO, PH.D.**  
Science Advisor, Advanced Concepts, Modeling & Wargaming Space Security & Defense Progra (SSDP) DAF

**THOMAS "SAM" SZVETECZ**  
Wargaming Lead, AF Futures, USAF

**CHARLES "CHUCK" SANDERS, PH.D.**  
M&S Subject Matter Expert, U.S. Army Modeling and Simulation Office (AMSO), U.S. Army

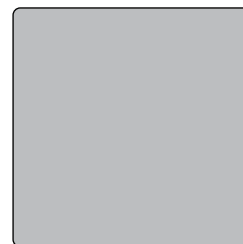
**BRETT TELFORD**  
Director, Marine Corps M&S Office (MCMISO) USMC



MR. SZVETECZ



DR. SANDERS



MR. TELFORD

Wargaming is a key M&S enabler for assessing the Department's readiness, training commanders, strategic planning, and supplying analytical data to other simulations. Let us re-examine together how we perceive wargaming, the digital age, and how we bring it all together.

Join us for the Joint Wargaming Interoperability showcase where the nation's leaders in wargaming will share with us the cutting edge in wargaming tools, their insights on improving cross service wargame interoperability, and the impacts wargaming has on the M&S community.

In this event you will learn:

- The latest that wargaming has to offer the M&S community.
- How the tenets of commonality, reusability, and interoperability are impacting wargames.
- Initiatives the services are performing to improve wargaming across the services.

# COMMUNITY OF INTEREST EVENT

WEDNESDAY, 30 NOVEMBER • 1400 - 1530 • ROOM W310AB

## THE NEW FRONTIER: TRAINING FOR THE SPACE MISSION

HEAR HOW THE SPACE FORCE TRAINING MISSION IS CROSS-ORGANIZATIONAL AND WHAT THAT MEANS FOR THE FUTURE OF TRAINING

### MODERATOR

#### TARA KILCULLEN

Principal, ZYGOS Consulting

### PANELISTS

#### CAPTAIN CORY BRUMMETT, USN

Navy Liaison to the U.S. Space Force's Space Education and Training Center (SETC), Naval Information Forces Colorado

#### JEREMY T. LANMAN, PH.D.

Chief Technology Officer, U.S. Army PEO STRI

#### MIKE NEWMAN

Chief, Space Training Acquisition Office (STAO, SSC/SZYS) Space Systems Command (SSC)

#### JASON WOOD

Chief, Advanced & Distributed Training, Space Training Acquisition Office (STAO, SSC/SZYS), Space Systems Command (SSC)

#### DAVID STARGEL, PH.D.

Technical Director, Air Force Agency for Modeling and Simulation



MS. KILCULLEN



DR. LANMAN



MR. NEWMAN



MR. WOOD



CAPT BRUMMETT, USN



DR. STARGEL

With the emergence of the Space Force, the Department of Defense understands that their mission cannot be successful without cross service cooperation. It is vital for the services to be able to support the space frontier approaching it from a variety of innovative and sophisticated aspects. Hear firsthand the Space Force describe their mission, how they envision training for the mission, and how cross functional participation is crucial in its success. Hear from each service how they will support the Space Force training mission and what that means for the future of their training approach and portfolio.

THURSDAY, 1 DECEMBER • 0830 - 1000 • ROOM W308C

## SIMULATION STANDARDS: THE PATH TO SEAMLESS INTEROPERABILITY FOR MULTI-DOMAIN OPERATIONS

#GOSTANDARDS

### MODERATOR

#### WIM HUIKAMP

Chief Scientist M&S  
TNO Defence Research, The Netherlands  
Scientific Advisor to NATO M&S Group (NMSG)



MR. HUIKAMP



MR. ROWE



MR. KHIMECHE

### PANELISTS

#### PATRICK T. ROWE

Executive Director  
Simulation Interoperability Standards Organization (SISO)



MR. LÖFSTRAND



MR. DE REUS



MS. YOUNGBLOOD

#### LIONEL KHIMECHE

Head of the M&S department  
DGA (Direction Générale de l'Armement), France  
Chair of NMSG M&S Standards Subgroup (MS3)

#### BJÖRN LÖFSTRAND

Senior Systems Architect in  
Modelling and Distributed  
Simulation Design, Pitch  
Technologies, Sweden

#### NICO DE REUS

Senior Scientist in the Modelling,  
Simulation and Gaming  
Department, TNO Defence  
Research, The Netherlands

#### SIMONE M. YOUNGBLOOD

Principal Professional Staff  
Johns Hopkins Applied Physics  
Laboratory, USA

Standards provide interoperability and reduce time and cost to deliver effective solutions. This is especially true in areas like modeling, simulation, and training where a mix of existing and/or newly developed components often need to be integrated in a short timeframe.

M&S standardization leads from NATO Modelling and Simulation Group (NMSG) and the Simulation Interoperability Standards Organization (SISO) will describe their standardization processes. You will hear from leads and proponents of three NMSG/SISO standards at different points in the standardization process: concept exploration for a new standard, a recently published standard, and a well-established, supported standard.

You will gain renewed appreciation for the value of standards and more in-depth understanding of how they are developed, adopted, supported, and maintained. If you attended the NMSG-SISO session last year, plan to attend again this year to get an update of NATO and SISO standards program information.



Simulation Interoperability Standards Organization

"Simulation Interoperability & Reuse through Standards"

THURSDAY, 1 DECEMBER • 0830 - 1000 • ROOM W304GH

## EVOLVING MEDICAL TRAINING – BIG DATA, MULTI-DOMAIN OPERATIONS, AND PROLONGED CARE

### MODERATOR

**MATTHEW HACKETT, PH.D.**  
Science and Technology Manager,  
DEVCOM – Soldier Center

### PANELISTS

**COLONEL KATHLEEN SAMSEY, MD, MPH, MC(FS), USA**  
Director, Directorate of Simulation (DoS), U.S. Army Medical Center of Excellence

**COLONEL PAUL O. KWON DO, MPH, MC, USA**  
Clinical Advisor, U.S. Army PEO STRI

**LIEUTENANT COLONEL STERLING BRODNIAK DO, MBA, FAAFP, MC, USA**  
Medical Integrator/Director Synthetic Training Environment, Cross Functional Team

**BETH PETTITT, PH.D.**  
Branch Chief, Medical Simulation Research, U.S. Army CCD C SC STTC



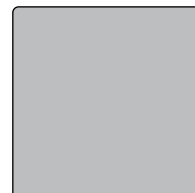
DR. HACKETT



COL SAMSEY, USA



LTC BRODNIAK, USA



DR. PETTITT



COL KWON, USA

In recent operations, the U.S. military was able to rapidly evacuate most casualties, allowing medical providers to focus on the ‘golden hour’ of patient care. Future conflicts with peer and near-peer adversaries will require providers to render care for as long as 72 hours, in a concept known as prolonged casualty care. Additionally, advanced medical capabilities at the point of injury, including the provision of whole blood and ultrasound, require providers to have knowledge and skills beyond current levels of training.

To address these challenges, the military medical community envisions an evolution of the training landscape, with shifting educational paradigms and vastly improved technical capabilities. This session will provide this vision with perspectives from the requirements, acquisition, and research and development communities, and will be appropriate for any audience interested in military or healthcare training.

This session will provide attendees with:

- An overview of current military medical simulation capabilities.
- A discussion of the next generation of medical simulation capabilities, including interfacing with the Synthetic Training Environment (STE).
- Capability gaps from the military medical community and current science and technology efforts addressing them.



THURSDAY, 1 DECEMBER • 1030 - 1200 • ROOM W308C

## HUMAN-CENTERED ARTIFICIAL INTELLIGENCE IN TRAINING, SIMULATION, AND EDUCATION

### HUMAN-CENTERED AI: RESPONSIBLE AND EFFECTIVE

#### MODERATOR

**BRENT WINSLOW, PH.D.**

Chief Scientist, Design Interactive, Inc.

#### PANELISTS

**OZLEM OZMEN GARIBAY, PH.D.**

Assistant Professor, University of Central Florida

**JOSEPH T. KIDER, JR., PH.D.**

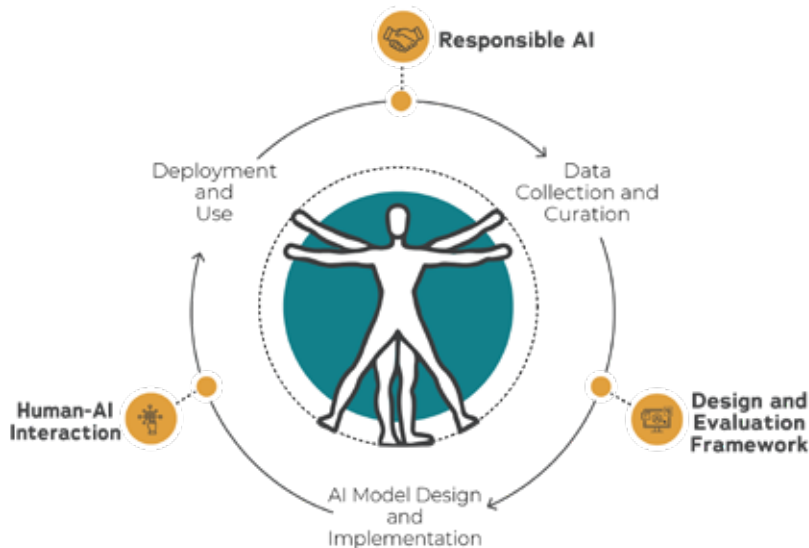
Associate Professor Institute for Simulation and Training, School of Modeling, Simulation, and Training, University of Central Florida

**IVAN GARIBAY, PH.D.**

Associate Professor, Industrial Engineering and Management Systems, University of Central Florida; Director, UCF Artificial Intelligence and Big Data Initiative

**STEPHEN M. FIORE, PH.D.**

Professor, Cognitive Sciences, Department of Philosophy Director, Cognitive Sciences Laboratory, Institute for Simulation and Training, University of Central Florida



DR. WINSLOW



DR. GARIBAY



DR. KIDER, JR.



DR. GARIBAY



DR. FIORE

Recent events from reinforcement learning algorithms beating humans in aerial dogfighting to AI copiloting the RUF-2 demonstrate the growing role of AI in defense. However, continuing high-profile problems have demonstrated the need to rethink AI development and implementation, from focusing on algorithm capabilities to repositioning humans at the center of AI systems, augmenting rather than replacing humans, and providing applications that are reliable, safe, and trustworthy.

While such human-centered AI (HCAI) principles have significantly improved AI systems at technology companies, governments, and defense policies, much remains to be done. At this session, attendees will gain a thorough understanding of the need for a human-centered approach to AI, practical implementation strategies, and an understanding of the benefits of HCAI.

Attendees will gain:

- A thorough understanding of the current challenges in AI implementation across training, simulation, and education.

Attendees will have an introduction to the process of implementing HCAI, including:

- Responsible AI, which comprises aspects of explainability, fairness, and ethics.
- Effective AI software interfaces, allowing for high levels of user autonomy and automation.
- Guidance for effective human-machine teaming.
- The benefits of HCAI implementation.

## FLYING IN THE METAVERSE: CERTIFYING EXTENDED REALITY

### MODERATOR

#### DANIEL WILLSON

Air Force Global Strike Command  
Operational Test and Training  
Infrastructure Lead, Air Force  
Global Strike Command / Aircrew  
Training



MR. WILLSON



COL MOSCHELLA,  
USAF



LT COL BRIONES,  
USAF



MAJ OPERCHAL,  
USAF



MAJ LEE, USAF

### PANELISTS

#### COLONEL R. JOE MOSCHELLA, USAF

19AF Pilot Training Transformation  
Lead, Air Education Training  
Command

#### LIEUTENANT COLONEL STEVE BRIONES, USAF

Commander, Detachment 24 (Pilot  
Training Next), 19th Air Force, Air  
Education and Training Command

#### MAJOR DAVID OPERCHAL, USAF

Rotary-Wing Weapons and Tactics  
Chief, Air Force Global Strike  
Command

#### MAJOR JONATHAN LEE, USAF

Det 3 29th Training Systems  
Squadron Commander, Air Combat  
Command

Digital Transformation is impacting almost all markets today. Extended Reality (XR) technologies play a crucial role in this transformation, with new communication channels and methods that allow users to be interconnected in real time. While the development over the years of Extended Reality flight training including hardware and digital content has continued to expand the certification regulations and process are following at a much slower rate.

This panel will be led by Mr. Daniel “Frasier” Willson, who will be asking the panelist questions regarding their expertise on the certification of extended reality flight training devices and content followed by a questions and answer session from the I/ITSEC attendees.

THURSDAY, 1 DECEMBER • 1330 - 1500 • ROOM W308C

## INFORMATION WARFARE: COMBATING DISINFORMATION VIA INOCULATION TRAINING AND SOCIAL SIMULATIONS

### MODELING FOR TARGETING DISINFORMATION

#### MODERATOR

**ALEXANDER V. MANTZARIS, PH.D.**

UCF Statistics and Data Science



DR. MANTZARIS



DR. GARIBAY



DR. SUKTHANKAR

#### PANELISTS

**IVAN GARIBAY, PH.D.**

Associate Professor, Industrial Engineering and Management Systems, University of Central Florida; Director, UCF Artificial Intelligence and Big Data Initiative

**GITA SUKTHANKAR, PH.D.**

Professor, Department of Computer Science, University of Central Florida

**LISA DIEKER, PH.D.**

Pegasus Professor and Lockheed Martin Eminent Scholars, College of Community Innovation and Education, University of Central Florida

**OZLEM OZMEN GARIBAY, PH.D.**

Assistant Professor, University of Central Florida

**WILLIAM RAND, PH.D.**

Executive Director of the Business Analytics Initiative and Associate Professor of Marketing, NC State University



DR. DIEKER



DR. GARIBAY



DR. RAND

The integrity of a society is of the most important points of stability which must be maintained. Developments of online social networks allow users to propagate content faster with new advancements. With the potential for disinformation to proliferate it is vital to be able to assess the impact that it can have since it would be a waste of resources to address every possible example of malicious information.

In the effort to model society and the ways which information can shape or direct it, simulations will be of the essence. Given that collections of individuals work together it is a nature choice to consider agent based simulations as a representation of citizens and after training the system it can be used to explore plausible scenarios. The program will showcase new approaches and the results that can be delivered. Challenges and new prospects will be discussed from experts in the field. Key techniques that have proven to be effective are integrating entropic measures, adaptive societal segmentation, and deep learning in an agent context. Agents can be used to simulate the activities on platforms such as Twitter, and also those of github where users can share programming code. An added benefit of the agent based model is the explainability of the model where the intelligence of the agent can be interpreted more easily than in monolithic stochastic models.

TUESDAY, 29 NOVEMBER • 1400 - 1530 • ROOM W308C

## PM TRASYS PROGRAM BRIEF

### MODERATOR

**LIEUTENANT COLONEL MARCUS REYNOLDS, USMC**  
Program Manager, Training Systems (PM TRASYS)  
Marine Corps System Command (MARCORSYSCOM)

### PANELISTS

**LIEUTENANT COLONEL TROY PETERSON, USMC**  
Product Manager (PdM), Range Training Systems (RTS), Program Manager, Training Systems (PM TRASYS)

**LIEUTENANT COLONEL MICHAEL DONALDSON, USMC**  
Synthetic Training Integration and Management Branch Head, Range and Training Programs Division (RTPD), Training and Education Command (TECOM)

**TRACY HARPER**  
Contracting Specialist, Marine Corps System Command (MARCORSYSCOM)

**ROBYN INGERHAM**  
Product Manager (PdM), Training Systems Sustainment & Support Services (TS4), Program Manager, Training Systems (PM TRASYS)

**ELIZABETH TYGART**  
Product Manager (PdM), Synthetic Training Systems (STS), Program Manager, Training Systems (PM TRASYS)

**ARCHIE WHITE**  
Range and Training Area Management (RTAM), Training and Education Command (TECOM)

This event will provide a brief overview of the acquisition projects managed at/by Program Manager, Training Systems (PM TRASYS) in Orlando, Florida. Our Product Managers (PdM) will provide an update to the projects within their respective portfolios and offer information regarding upcoming procurement activities. As an added bonus, each Product Manager will introduce some of the emerging training requirements being developed by Training and Education Command (TECOM), Range and Training Programs Division (RTPD), and Range and Training Area Management (RTAM) for considerations as new acquisition projects.

TUESDAY, 29 NOVEMBER • 1600 - 1730 • ROOM W308C

## USAF ACQUISITION UPDATE

### MODERATOR

**HEATH MORTON**  
Training System Technical Advisor

### PANELISTS

**LEA T. KIRKWOOD**  
Air Force Program Executive Officer (PEO) for Agile Combat Support (ACS)

**COLONEL CHARLES "MATT" RYAN, USAF**  
Senior Materiel Leader for the Simulators Division, Air Force Program Executive Officer (PEO) for Agile Combat Support (ACS)

This Special Event will provide the latest information from the U.S. Air Force regarding the acquisition initiatives, focus areas, and upcoming training systems acquisition actions. It will feature remarks from Ms. Lea Kirkwood, the Air Force Program Executive Officer (PEO) for Agile Combat Support (ACS). Ms. Kirkwood will share her perspective on the current state of the Air Force acquisition process along with ongoing initiatives that apply to the I/ITSEC community. Colonel Charles "Matt" Ryan, the Senior Materiel Leader for the Simulators Division, will follow the PEO's presentation. Col Ryan and his team will provide updates on Air Force simulator business processes and opportunities.

WEDNESDAY, 30 NOVEMBER • 0830 - 1200 • ROOM W309AB

## NAVY TRAINING PROGRAMS' VISION - PLATFORMS, SAILORS, ENVIRONMENT

### MODERATOR

**MIKE MERRITT**

Acquisition Director, Naval Air Warfare Center Training Systems Division (NAWCTSD)

### PANELISTS

**CAPTAIN JOHN SCHIAFFINO, USN**

Program Manager, Training Systems and Simulations  
F-35 Joint Program Office

**CAPTAIN KHARY HEMBREE-BEY, USN**

Program Manager, LCS Modernization and Sustainment (PMS-505)

**CAPTAIN KEVIN SMITH, USN**

Program Manager, CONSTELLATION Class Frigate Program (PMS-515)

**DAVID S. KEMP**

Ready Relevant Learning (RRL) Director, PEO MLB, Program Manager,  
Training Systems Program Office, Ready Relevant Learning (RRL)

**YARON KETER**

LVC Operational Director, Naval Surface Warfare Center, Coronado

Expanded at this year's I/ITSEC is a second panel of Navy Captains and senior civilian leaders representing key programs and capabilities pertinent to the Navy Training mission spanning weapons platforms, sailors, and the training environments the Navy uses. The panel members will discuss their program's highlights and share their strategic vision. I/ITSEC participants are welcome and encouraged to attend to hear about the state of the Navy's Training Systems.

THURSDAY, 1 DECEMBER • 1030 - 1200 • ROOM W304AB

## NAVY VISION FROM TRAINING SYSTEMS PROGRAM MANAGERS

### MODERATOR

**MIKE MERRITT**

Acquisition Director, Naval Air Warfare Center Training Systems Division (NAWCTSD)

### PANELISTS

**CAPTAIN KEVIN MCGEE, USN**

Program Manager, Naval Aviation Training Systems and Ranges (PMA-205)

**CAPTAIN DAN COVELLI, USN**

Commanding Officer, Naval Air Warfare Center Training Systems Division (NAWCTSD)

**BOB KERNO**

Program Manager, Surface Training Systems (PMS-339)

**ARNOLD MALLORY**

Manpower Personnel and Training Integration Lead, Naval Information Warfare Systems Command (NAVWAR)

Each year at I/ITSEC, a panel of Training Systems Program Managers consisting of Navy Captains and senior civilian leaders representing the Navy's training acquisition organizations convenes to discuss the year's highlights and share their strategic vision. I/ITSEC participants are welcome and encouraged to attend to hear about the state of the Navy's Training Systems.

THURSDAY, 1 DECEMBER • 0830 - 1000 • ROOM W311ABCD

**PEO STRI PROGRAM BRIEF I (TSIS UPDATE)****MODERATOR****KAREN D.H. SAUNDERS, SES**

Program Executive Officer, U.S. Army PEO STRI

**PANELISTS****COLONEL CORY BERG, USA**

Project Manager Soldier Training, U.S. Army PEO STRI

**COLONEL NICKOLAS KIOUTAS, USA**

Project Manager Synthetic Environment, U.S. Army PEO STRI

**ELANOR "JEANNIE" WINCHESTER**

Program Manager Cyber, Test, and Training, U.S. Army PEO STRI

The U.S. Army Program Executive Office Simulation, Training and Instrumentation (PEO STRI) Training and Simulation Industry Symposium (TSIS) updates at I/ITSEC will provide the latest information regarding current and future PEO STRI business opportunities. This will be an update from the June 2022 TSIS and will include presentations from the Project Managers and Project Leads, as well as the Army Contracting Command – Orlando and Program Manager Medical Simulation and Training, Defense Health Agency.

THURSDAY, 1 DECEMBER • 1030 - 1200 • ROOM W311ABCD

**PEO STRI PROGRAM BRIEF II (TSIS UPDATE)****MODERATOR****MICHAEL HARRIS**

Executive Director, U.S. Army Contracting Command – Orlando

**PANELISTS****DALE WHITTAKER**

Project Lead International Programs Office, U.S. Army PEO STRI

**BOB WOLFINGER**

Project Lead Training Aids, Devices, Simulators, Simulation (TADSS) Support Operations, U.S. Army PEO STRI

**JUDE TOMASELLO**

Program Manager Medical Simulation and Training Program Management Office, Defense Health Agency (DHA) PEO Medical Systems

The U.S. Army Program Executive Office Simulation, Training and Instrumentation (PEO STRI) Training and Simulation Industry Symposium (TSIS) updates at I/ITSEC will provide the latest information regarding current and future PEO STRI business opportunities. This will be an update from the June 2022 TSIS and will include presentations from the Project Managers and Project Leads, as well as the Army Contracting Command – Orlando and Program Manager Medical Simulation and Training, Defense Health Agency.

