

# International Delegate



- Experience: 5-20 yrs
- Role: Military attaché
- Direct Reports: 20-50

## Biography

Colonel Tomasz Novak is part of a defense technology delegation from a NATO member state. He's attending I/ITSEC to assess simulation technologies that could support joint exercises, multilingual training systems, and digitally enabled mission rehearsal. Fluent in multiple languages and familiar with multinational procurement, he's focused on identifying vendors and integrators aligned with alliance standards and ready for export. This is his second time at I/ITSEC, and he's looking for deeper engagements.

## Coalition

### Motivation to Attend

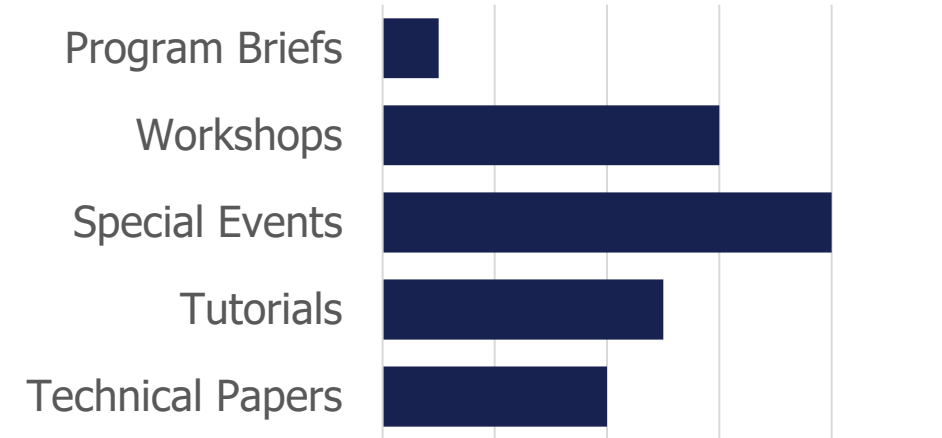
Identify U.S. and allied solutions that can support national defense readiness, interoperability, or training modernization, while forming relationships with government, industry, and academic leaders. He's also interested in learning how to bring best practices and emerging technologies back to his country's defense or education systems.

"We're here to explore partnerships and see how training solutions used by the U.S. and NATO allies might support our national goals."

## Procurement

## Diplomacy

## Interest Level



## Common Needs/Tools

- Clear labeling of internationally relevant sessions and briefings
- Opportunities for one-on-one or group meetings with U.S. vendors and program offices
- Guidance on Foreign Military Sales (FMS) pathways or export-compliant technologies
- Access to international pavilions, networking receptions, or alliance-sponsored events

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Title	Day	Time	Location	Event Type
Signal Modeling: From Spectrum Analyzers to Mixed Reality	Monday	08:30–10:00	320B	Tutorial
Congressional M&S Caucus	Monday	10:30–12:00	330CDGH	Special Event
Architecting Compound AI for Training and Augmenting Human-AI Teams	Monday	12:45–14:15	310CD	Tutorial
Opening Ceremonies & Keynotes	Tuesday	08:00–10:30	Hyatt Windermere Ballroom	Special Event
Senior Leader Panel	Tuesday	10:30–12:00	Hyatt Windermere Ballroom	Signature Event
Best Paper Session 1	Tuesday	14:00–15:30	330EF	Technical Papers
Exhibitor Networking Event	Tuesday	17:00–18:30	Exhibit Hall	Special Event
Army Live Training – Current & Future	Wednesday	08:30–10:00	310CD	Community of Interest
Cutting Edge Innovation – Rapidly Advancing M&S to Support Joint All-Domain Training	Wednesday	10:30–12:00	330CDGH	Signature Event
Human/Machine Teaming	Wednesday	13:30–15:00	Destination Lounge	Next Big Thing
Push & Pull – Science & Technology for Future Training Environments	Thursday	08:30–10:00	330CDGH	Focus Event
Navigating the Evolving Landscape of Distributed Simulation – Harnessing DDS for Secure and MOSA-Compliant LVC Training	Thursday	13:00–16:00	331B	Workshop